

ANNUAL REPORT 2009



بنك بوبيان  
Boubyan Bank

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H.H Sheikh  
Sabah Al-Ahmad Al-Jaber Al-Sabah  
God bless and protect him



H.H Sheikh  
Nawaf Al-Ahmad Al-Jaber Al-Sabah  
God bless and protect him



H.H Sheikh  
Nasser Mohammed Al-Sabah  
God bless and protect him



## Board of Directors

**Ibrahim Ali Al-Qadhi**  
**Jassar Dakheel Al-Jassar**  
**Dr. Khaled Rashid Al-Hajry**  
**Abdurrahman Naser Al-Saed**  
**Abdulaziz Abdullah Al-Shaya**  
**Abdulwahab Abdullah Al-Houty**  
**Annan Abdulmohsen Al-Marzouk**  
**Farid Soud Al-Fowzan**  
**Yousef Abdullah Yousef Al-Qetame**

Chairman  
Vice Chairman  
Board Member  
Board Member  
Board Member  
Board Member  
Board Member  
Board Member

## Shari'ah Committee

**Sheikh Ahmad Bezea Al-Yaseen**  
**Sheikh Dr. Ajeel Jasim Al-Nashmi**  
**Sheikh Dr. Abdulazeez Al-Qasar**  
**Sheikh Dr. Esam Khalaf Al-Anezi**  
**Sheikh Dr. Mohammed Abdulrazaq Al-Tabtabae**  
**Sheikh Dr. Saud Mohamed Al-Rabea**


Chairman  
Vice Chairman  
Committee Consultant  
Board Member  
Board Member  
Board Member

## Executive Management

**Adel Abdul Wahab Al Majed**  
**Nazem Sulaiman Al-Qenae**  
  
**El Moataz Bedin Ellah El-Rafie**  
**Adel Abdullah Al Hammad**  
**Waleed Khalid Al-Yaqout**  
**Ahmad Fayed Al-Gebali**  
**Abdul Rahman Hamza**  
**Talal Abdullah Al Wegayyan**  
**Abdullah S. Al Mulaifi**

Chief Executive Officer  
GM Consumer Banking  
& Retail Support Group  
GM Corporate and Private Banking Group  
GM Human Resources Group  
GM Administration Group  
GM Financial Group  
Chief Audit Executive  
AGM Corporate Finance Group  
AGM Investment Group





## Chairman's Message

Unlike the other years of the new millennium, the year 2009 was the most tumultuous one with all challenges encountered by the global economies, in general, and Kuwait economy, in particular due to the repercussions of the Global Financial Crisis, which required international closer efforts to minimize losses and ensure adaption with the new variables of the Crisis, which is easily the worst financial crisis the world has ever seen.

During 2009, the global economy has witnessed the worst recession and uncertainty following the downturns in the major stock markets, closure of hundreds of banks and thousands of companies around the world and record hike in unemployment rate giving rise to the greatest bail-out campaigns by various world governments, in particular developed countries governments to move beyond the crisis. Moreover, several common bailouts have been developed through the international organization such as International Monetary Fund, World Bank and G20 Industrial Nations.

Being a part of the global economy, our regional markets were hit by such crisis. However, level of severity varied from one GCC country to another let to speak of stock market crash and deterioration of asset value leading to a crisis mainly suffered by local investment companies.

In Kuwait, the global financial crisis hit all economic sectors, in particular investment sector, which has been crippled due to the un-precedent deterioration of asset value and increasing debt burdens on some assets against shareholders' equity.

Likewise, the banking system in Kuwait has been affected by the crisis to the extent

that the Kuwait banks took precautionary actions adversely reflected in their financial results and reduced the year-end profits; some of those banks recorded unrealized losses due to provisions against delinquent customers and impairment of some portfolio components.

On the other hand, actions taken by both legislative and executive authorities viz. promulgation of Deposit Guarantee Law, provides more confidence and stability in the Kuwait market. Moreover, approval of expansionary monetary policy by the Central Bank of Kuwait through several discount rates and the other initiatives favorably affected the banking sector and national economy in general. In addition, issuance of Financial Stability Law played an important role to safeguard from deeper crisis and severer issues.

Overall, 2010 economic outlooks seem different from those of 2009; many experts speak with optimistic tone, as expectations for the State of Kuwait indicate that the year 2010 could be a different one, being the first of the 5-year Development Plan, which is the first plan sanctioned by the National Assembly since 1980s, cost of which exceeds US\$ 100 billion over the coming four years and, hopefully, its implementation shall positively affect the local economy.

It is worthy to mention to the statement made by the development plan's concerned board of the legislative and executive authorities on the role of the private sector whose contribution to the economy is viewed as a key indicator of economy dynamics and growth. Similarly, local banks shall be a key player in the 5-year development plan due to the role

it can play to the success of the plan and achievement of its desired targets through financing some of the plan projects.

As for Boubyan Bank, 2009 was a challenging year for its Board of Directors, which, though and the financial crisis and the hard-hitting issues it faced up to, it managed to maintain the stability of the bank and the going concern of its business with positive operating income.

In a prudent effort, the bank has taken further precautionary actions to reinforce its financial position in the local market by making the required provisions for certain customers affected by the crises and certain investments. Such precautionary provisions affected financial results to record unrealized loss of KD 51.7 million for the year 2009.

Going forward, we expect the year 2010 to be a springboard towards a new phase of the bank backed with several factors:

- Entry of new shareholders into the bank's equity structure, chief among them National Bank of Kuwait.
- Completion of capital increase.
- The new bank strategy developed by one of the top international consulting firms in coordination with the Board of Directors and executive management.
- Hiring professional team of long banking experience.

All the aforesaid factors shall contribute to the expected development and achievements over the coming years.

### Special Gratitude

I would like to seize this opportunity to extend, on behalf of the Bank's Board of Directors and Executive Management, our heartfelt sincerest gratitude to H.H. the Amir of Kuwait, Sheikh Sabah Al-Ahmed Al-Jaber Al-Sabah, H.H. the Crown Prince, Sheikh Nawaf Al-Ahmed Al-Jaber Al-Sabah and H.H. the Prime Minister, Sheikh Naser Al-Mohammed Al-Ahmed Al-Jaber Al-Sabah praying to the Almighty to lead them towards more integrity and success for the welfare and prosperity of our homeland.

I wish also to thank the Officials of the Central Bank of Kuwait and the Governor H.H. Sheikh Salem Abdulaziz Al-Sabah, who spares no effort to take all actions for the interest of Kuwait Economy in particular the banking sector.

My heartfelt thanks are also extended to you, valued shareholders of Boubyan Bank and customers, for your ongoing support in such challenging conditions, and members of Fatwa and Shari'a Supervisory Board chaired by eminent Sheikh Ahmed Bazea Al-Yaseen for their efforts to lead the bank and its management towards reliability and integrity.

Eventually, I wish to thank the Executive Management and all our staff for their teamwork spirit and sincere efforts to achieve more success for the bank with a hope to be among the leading banks.

May Allah bless all our deeds!

**Ibrahim Ali Al-Qadhi**

Chairman







## 2009 Performance Highlights

As per the bank's year-end financial statements, total assets amounted to KD 964.8 million as at 31 December 2009 at a growth rate of 14.8% over 2008, while the depositors' accounts reached KD 709 million at a hike of 24.5%.

By the year end, total operating income amounted to KD 47.5 million. Provisions made by the bank to address the impact of the global financial crises amounted to KD 66.9 million leading to unrealized loss of KD 51.7 million.

Noteworthy, taking such precautionary measures, particularly in relation to the provisions, comes as a preventive measure to support the Bank's financial position in such exceptional economic conditions. Such measure, however, shall not affect the Bank depositors' profits.

In general terms, regardless of the challenges faced by the local banking sector, where our bank is part of which, as natural impacts of the Global Financial Crisis, the Bank continued performing its role and rendering its distinctive services as a Shari'a-compliant Bank.

Having passed a striking development and growth witnessed by the investment portfolio from 2005 to 2007 through investment in various promising

opportunities and assets, **Investment Group** focused in 2009, as done in 2008, monitoring such investments to ensure soundness of the investment portfolio, particularly with the outbreak of the crisis and its impacts on all international markets. To a considerable extent, this policy helped most investments maintain their value and realize the projected returns.

Taking a glance at the prominent direct investments that are characterized with performance quality during 2009, Bank Muamalat Indonesia has witnessed a growth in value at a rate of 25% during the year. Moreover, Bank of London and the Middle East in the United Kingdom, which is licensed by UK Financial Services Authority since 2007, succeeded to increase its capital by Pound Sterling 75 million in addition to the capital so that the total capital reached Pound Sterling 250 million by the end of 2008.

Chief among the other successful investment transactions of the Group was Al Ijarah Indonesia Finance Company which was established by the Bank in the first half of 2007 in collaboration with Bank Muamalat Indonesia and the International Leasing and Investment Company in Kuwait; growth in value of which exceeded 20% during 2009.

## 2009 Performance Highlights

On the local level, the Integrated Logistics Company value has risen by 62%, and the International Real Estate Department was reasonable. The European real estate portfolio distributions amounted to 7%. As for Boubyan Global Real Estate Fund, the geographically diversified assets were affected by the credit crunch; which resulted in no distributions for 2009 in order to accommodate the finance and restructuring requirements. However, we intend to resume distributions in 2010.

In spite of the difficulties that Boubyan Real Estate Sukuk Fund has encountered in terms of the rise of competition ceiling among hotels that provide accommodation services for pilgrims in the pilgrimage season, the Fund has managed to maintain its performance, and distributed reasonable revenues to its clients.

Regarding the UK Real Estate Opportunities Portfolio, which has recently developed "Notting Hills Suites" property in the United Kingdom, the hotel has already started operations, and it is expected that it will realize rewarding revenues to the portfolio according to the adopted strategy.

On the **Retail Banking** level, the year 2009 has witnessed remarkable growth in the Bank's presence in the local market by

virtue of inaugurating a number of branches to cover the most congested areas so that the number of branches totaled 15 branches by the year end whilst focusing on branches designated for women for more privacy and convenience, in addition to increasing the number of ATMs to cover the strategic areas in Kuwait.

For supporting the commercial movement in the country, the Bank has increased the points-of-sale appliances, and has inaugurated more marketing offices in the showrooms of most prominent vehicles' dealers. Meanwhile, the direct sales team has played a major role in penetrating the market through offering the Bank's services and products in several governmental locations as well as in the entities that are considered main targets to solicit more clients.

Furthermore, the Bank has continued developing its retail banking services and products, and supported such services and products by virtue of launching a new product known as Musawama (bargaining) to ensure again its ability to innovate and provide clients with the new that fulfills their requirements.

Due to the massive use of the internet in Kuwait, the Bank has updated its website [www.bankboubyan.com](http://www.bankboubyan.com) and made it more

## 2009 Performance Highlights

easy and comprehensive in terms of the number of services that clients can obtain at the earliest convenience and with the least effort.

Chief among the achievements of 2009 is that the Bank's call center received a special appreciation from the International Call Centers Association, in addition to the certificate obtained from "Charisma Business Consultancy and Training Solutions» through our collaboration with our partners in the United States "The Call Center School». Moreover, Boubyan Bank was the first bank in Kuwait to distinct its agents with a recognized international certificate.

During 2009, **Operations Group** has witnessed an expansion in its activities by virtue of adding the Funds Management Department that support the funds managed by the Bank, together with reducing the costs of sales agency, private placement services and other elements whose cost can be reduced.

In spite of the financial crisis, the Group could conclude a number of trustee services and sales agencies' agreements with funds' managers, and these agreements will be enforced during the

present year. In addition, the Group has launched some new products and services; chief among of which is the online clearing service and issuing guarantees through branches. Furthermore, online trading services in Kuwait Stock Exchange will soon be introduced.

**Corporate Finance** constitutes an integral part of the Bank's businesses. The Bank always strives to support companies, institutions and businessmen with finance solutions that enable them to realize more success in their businesses and projects through the qualifications and practical expertise of human resources supported with the relations which the Bank managed to establish with its clients as well as the flexible finance solutions that comply with the provisions of the noble Islamic Shari'a.

Notwithstanding the circumstances, Kuwait has witnessed due to the world crisis, the Finance Group's conservative policy could maintain a finance portfolio that is characterized with a high level of quality. Based on our belief in the necessity of pushing the local economy forward, the Bank has financed several operational activities for its clients, in addition to financing many businesses for local companies known for their



## 2009 Performance Highlights

solvency and good reputation; as well as financing several commercial, real estate and industrial businesses and several vital projects.

Furthermore, it is expected that the Bank's finance activities will expand during this year in parallel with starting implementation of the five-year credit plan which is expected to drive several local economic sectors; and will contribute to stimulate the economy and launch many development projects through the private sector which will be thirsting for finance.

As a general policy in the Bank, and in abidance by the ethical conduct in all of its dealings based on the Islamic Shari'a which is the basis of the Bank's transactions, the **Private Banking Department** which is concerned with serving high net worth clients continued providing innovative and highly flexible solutions which cater for the clients' requirements whilst observing the limits and levels of tolerable risks.

Our work starts from focusing on accommodating the needs and requirements of our clients in parallel with observing the main value in integrity, unbiased dealing and compliance with the Islamic Shari'a. This has helped us form

a long series of solutions which include wealth management for individuals and managing the funds of companies and institutions clients with the spirit of an Islamic Bank and an investment business that believes in the collaborative responsibility spirit.

On the Bank's local and international relations level, the **Correspondent Banking Department** has continued playing its role and focusing on establishing long term relations with different local and foreign banks.

In spite of the crisis challenges, the **Treasury Department** (Trading Room) has continued performing its activities and rendering its services at the same level relying on a professional team with long expertise that could, notwithstanding all inappropriate conditions, maintain the required rates according to the adopted systems and the bank's liquidity position.

Moreover, the **Information Technology Group** succeeded in realizing its prime objective in 2009 which is to apply more technological innovations to the business requirements that are reflected on the Bank's customer service. The Group has developed a series of services

## 2009 Performance Highlights

and applications, many of which have entered the operational phase, whereas the remaining part is expected to be operational during 2010.

Chief among such developments are a comprehensive automated system to calculate the provisions and control reports in addition to a system with high security features for Corporate Clients for all their trade finance needs.

Moreover, several improvements were introduced to the automated systems to support the new generation of internet browsers and payment processing while also developing the self service capabilities for human resources. The Group has also improved its abilities to deal with probable catastrophes through alternate operations rooms in Kuwait and abroad which can be used in emergencies.

### **Our Human Resources and Community Service**

Human resources are the pillars of any institution that aims at realizing accomplishments. In Boubyan Bank, we believe that the human element is always the drive of our plans and strategy. Therefore, the Human Resources and General Services Group has continued

strategic cooperation with other Groups and Sections inside the Bank to realize its objectives and purposes through its effective contribution in human resources and training management.

Since investment in human resources constitutes one of the most prominent strategic objectives of Mastery Academy, the year 2009 was full of several training activities; either on the Bank's level, or on the local level within State of Kuwait.

Furthermore, the Bank's attention to following up the latest developments on the professional level in different positions in the Bank's sectors has played a major role in driving the Training Department, for instance, to coordinate for a number of employees to obtain internationally approved job qualifications. During 2009, a new group of employees have obtained the certified banker certificate and the certified credit manager certificate.

Believing in its role in the society, Boubyan Bank has continued communicating with all strata of the Kuwaiti community within the framework of its social responsibility. The Bank's contributions and social initiatives during the year included a wide variety of activities and events through sponsoring and supporting such activities.

Moreover, the Bank has continued highlighting its participations in conferences, exhibitions and other events which shed light on the Bank's activities, services and products; as well as ensuring its support to the different sectors in the society.

Moreover, the Bank has supported and sponsored many student activities due to its belief in the role of such stratum of the society, in addition to participating in various job exhibitions through which the Bank strived to introduce its activities and solicit the best young Kuwaiti cadres.

Furthermore, the bank has continued providing its services to various educational institutions in Kuwait. In this regard, a new group of government and private universities' students has been welcomed for the summer internship program of 2009 for the purpose of orienting the students whose graduation requirements necessitates fulfilling an internship in business institutions.

### **Internal Control and Corporate Governance**

During 2009, the Bank's Management has contributed to covering the requirements of following up **Compliance** in relation

to anti money laundering and combating terrorism through selecting an automated system that provides more control and supports the Management's measures in ensuring abidance by the policies, procedures and instructions in such a manner that helps it carry out its role in verifying the Bank's Groups and Departments' adherence to the laws and instructions, and to coordinate among them to prepare required reports, in addition to protecting the Bank's assets and transactions against any potential risks.

In this respect, Boubayan Bank's Board of Directors has approved the framework of the risk management policy according to the guidelines and instructions released by the Central Bank of Kuwait and the optimal practices of the Islamic Financial Services Board and Basel Committee.

Regarding the **Risk Management Department**, it has set out the bases required to define, measure and manage all areas of risks to which the Bank is exposed. In this respect, we indicate that the Bank continuously supports Risk Management Department with the required human resources as well as with the latest applications and recognized



## 2009 Performance Highlights

approaches. For an example, and to abide by the instructions released by the Central Bank of Kuwait, Internal Capital Adequacy Assessment Process has been applied, and it was approved by the Bank's Board of Directors to ensure availability of adequate capital against the risks to which the Bank may be exposed. Furthermore, the stress tests have been accomplished to enable the Bank to assess the capital adequacy ratio taking several scenarios into account; thus take a proactive measure to prevent capital decline below the required ratios.

Regarding credit risks, the Credit Risk Department defines, measures and manages the risks to which the Bank may be exposed if a client fails to pay. This is done through conducting a profound credit study, and conducting a continuous review for every client with related parties, including the provided guarantees, as well as studying the portfolio in general to verify its quality and to ensure that there are no concentration on certain economic sectors according to the risks diversification principle. In addition, the Credit Risks Department has developed a credit rating system in relation to the Bank's clients which is expected to be completely accomplished within the first

quarter of 2010.

The Market Risks Department applies control standards and tools to mitigate market risks. This includes constant monitoring of assets-liabilities imbalance, and following up the market conditions and the positions the Bank took. In addition, the Department controls the limits granted to dealers to ensure their compliance with the limits granted to them and to supervise their activities.

As for operation risks, the Department will start applying certain systems that help define, measure and manage risks such as the incident management system and the dashboards in 2010, in addition to the Department's ordinary duties.

The **Internal Audit Function** is the core of each control and corporate governance system. Internal Audit Department encompasses of highly-qualified, well experienced and a competent Executive and staff. During the year, the Internal Audit Department reviewed the policies and procedures of the bank's various areas to ensure their compliance with best international standards and practices and are operating in accordance with the

relevant approved policies and procedures.

Moreover, a number of human resources having Islamic banking experience has been solicited to support the **Legal Affairs Department** to carry out its role for responding to all legal affairs related requirements of the Bank's Departments. Furthermore, a special unit has been established to deal with the Bank's legal actions and follow up with defaulting clients.

### **Shari'a Supervision**

Shari'a Supervision Department is a core of any corporate governance structure of any Islamic Bank to review and inspect all of the Bank's contracts and transactions and verify their validity and compliance with the rules and regulations of Islamic Shari'a, as approved by Fatwa and Shari'a Supervisory Board of Boubyan Bank.

During the period covered in this report, the Shari'a Supervision Department in Boubyan Bank has studied and reviewed all contracts and forms used in the Bank. Moreover, the Department conducts a quarterly internal audit on all contracts and transactions of

the Bank, as well as reviewing and auditing the concluded contracts, in addition to training and familiarizing the Bank's employees from the Shari'a perspective, and spread awareness among society members regarding contemporary Islamic transactions.





## RISK MANAGEMENT

In June 2009 the Central Bank of Kuwait (CBK) issued directives on the adoption of the capital adequacy Standards under Basel II framework applicable to licensed Islamic banks in Kuwait. These directives set out the new capital adequacy rules for calculating and maintaining the minimum capital required for credit, operational and market risks under the "standardized Approach". The CBK Basel II framework is intended to strengthen risk management and market discipline and to enhance the safety and soundness of the banking industry in Kuwait.

## GROUP STRUCTURE

Boubyan Bank K.S.C. ("the Bank") is a public shareholding company incorporated on 21 September 2004, in accordance with the Commercial Companies Law in the State of Kuwait, by Amiri Decree No. 88 and in accordance with the rules and regulations of the Central Bank of Kuwait ("CBK") (Law No. 30 passed in 2003).

The Bank was licensed by the Central Bank of Kuwait on 28 November 2004. The Bank is principally engaged in providing banking services, in accordance with Codes of the Islamic Sharia'a, as approved by the Bank's Sharia'a Supervisory Board.

The consolidated financial statements incorporate the financial statements of the Bank and its subsidiaries, Boubyan Takaful Insurance Company K.S.C. (Closed), Boubyan Capital Investment Company K.S.C., (Closed), and Boubyan Industrial General Trading Company W.L.L. which are controlled by the Bank (collectively "the Group").

### Subsidiaries are comprised of the following:

Name of subsidiary	Country of incorporation	2009 proportion of ownership interest and voting power %	2008 proportion of ownership interest and voting power %	Principal activity
Boubyan Takaful Insurance Co. KSC (Closed)	Kuwait	56.78	56.78	Takaful insurance
Boubyan Capital Investment Company KSC (Closed)	Kuwait	100.00	100.00	Islamic investments
Boubyan Industrial General Trading Company	Kuwait	100.00	100.00	General trading
Al-Seera Real Estate Company W.L.L.	Kuwait	-	100.00	Real estate

## CAPITAL STRUCTURE

The Group maintains an actively managed capital base to cover risks inherent in the business. The adequacy of the Group's capital is monitored using, among other measures, the rules and ratios established by the Basel Committee on Banking Supervision (BIS rules/ratios) and adopted by the Central Bank of Kuwait in supervising the Group.

During the year, the Group had complied in full with all its externally imposed capital requirements.

The primary objectives of the Group's capital management are to ensure that the Group complies with externally imposed capital requirements and that the Group maintains strong credit ratings and healthy capital ratios in order to support its business and to maximize shareholders' value.

The Group manages its capital structure and adjusts it in the light of changes in economic conditions and the risk characteristics of its activities. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividend payment to shareholders or issue capital securities. No changes were made in the objectives, policies and processes from the previous years.

The Group's regulatory capital position at 31 December was as follows:

	2009 KD'000	2008 KD'000
<b>Tier 1 capital</b>		
Share capital	116,531	116,531
Share premium	280	280
Statutory reserve	3,913	3,913
Voluntary reserve	3,591	3,591
Accumulated losses / retained earnings	(38,445)	13,250
Non-controlling interest	1,971	2,393
Deductions from tier 1 capital <i>(50 % of investments in associates and Sukuk)</i>	<u>(5,814)</u>	<u>(972)</u>
	<u>82,027</u>	<u>138,986</u>
<b>Tier 2 capital</b>		
Fair value reserve	569	(798)
Foreign currency translation reserve	-	(1,619)
General provision	6,945	6,751
Deductions from tier 2 capital <i>(50 % of investments in associates and Sukuk)</i>	<u>(5,814)</u>	<u>(972)</u>
	<u>1,700</u>	<u>3,362</u>
<b>Total regulatory capital</b>	<u>83,727</u>	<u>142,348</u>
Risk-weighted assets	<u>604,932</u>	<u>586,511</u>
<b>Capital ratios</b>		
Total regulatory capital expressed		
as a percentage of risk-weighted assets	<u>13.84%</u>	<u>24.27%</u>
Total tier 1 capital expressed as a percentage of risk-weighted assets	<u>13.56%</u>	<u>23.70%</u>

## PROFILE OF RISK-WEIGHTED ASSETS AND CAPITAL CHARGE

The Group's risk-weighted assets and capital charge for credit, market and operational risks were as follows:

### *Credit risk*

The total capital charge in respect of credit risk as at 31 December 2009 was KD 66,671 thousand (2008: KD 63,439 thousand) as detailed below:

#### 31 December 2009

	Gross credit exposure	Risk-weighted assets	Capital charge
	KD'000	KD'000	KD'000
Cash	5,800	-	-
Claims on sovereigns	46,047	-	-
Claims on banks	123,515	17,864	2,144
Claims on corporations	368,198	222,199	26,664
Regulatory retail exposure	60,809	40,417	4,850
Past due exposures	17,174	5,707	685
Investment property	38,776	77,551	9,306
Investment and finance clients	171,113	65,342	7,841
Sukuk	42,209	28,977	3,477
Other exposures	116,178	93,676	11,241
	<u>989,819</u>	<u>551,734</u>	<u>66,208</u>

#### 31 December 2008

	Gross credit exposure	Risk-weighted assets	Capital charge
	KD'000	KD'000	KD'000
Cash	6,128	-	-
Claims on sovereigns	423	-	-
Claims on banks	136,697	26,869	3,224
Claims on corporations	294,148	198,143	23,777
Regulatory retail exposure	11,823	8,482	1,018
Past due exposures	6,166	2,212	265
Investment property	32,716	65,432	7,852
Investment and finance clients	215,497	97,984	11,758
Sukuk	36,177	25,139	3,017
Other exposures	137,224	104,399	12,528
	<u>876,999</u>	<u>528,660</u>	<u>63,439</u>

Other exposures above includes an amount of KD 3,856 thousand (2008: KD 11,445 thousand) representing the amount of general provision in excess of the 1.25% allowed as a contribution towards Tier 2 capital.



## PROFILE OF RISK-WEIGHTED ASSETS AND CAPITAL CHARGE (CONTINUED)

### Market risk

The total capital charge in respect of market risk was KD 1,203 thousand (2008: KD 2,222 thousand) as detailed below:

	2009		2008	
	Self-funded exposure	Funded through investments accounts exposure	Self-funded exposure	Funded through investments accounts exposure
	KD'000	KD'000	KD'000	KD'000
Foreign exchange risk	1,203	-	2,222	-
Multiplier	8.333	-	8.333	-
Risk weighted assets	10,023	-	18,520	-

### Operational risk

The total capital charge in respect of operational risk was KD 5,181 thousand (2008: KD 4,720 thousand) This capital charge was computed as a percentage of three year average gross income by a pre-defined Alpha factor.

The following table summaries amount of operation risk exposure and related capital requirements:

	2009	2008
	KD'000	KD'000
Average gross income	34,542	31,466
Multiplier	8.333	8.333
	287,836	262,209
Alpha Factor	15%	15%
Total operational risk exposure	43,175	39,331

## RISK MANAGEMENT

The philosophy of risk management of the Group is to ensure an integrated and effective Bank wide risk management, where all risks are timely identified, possible quantified and managed in order to achieve an optimal risk-reward profile of the Group.

The risk management of the Group has a policy frame work in line with CBK guidelines and applicable best practices of IFSB & Basel committee approved by the Group's Board Of Directors.

An independent risk management is in place that ensures the risks are identified, measured, mitigated, monitored, reported and controlled effectively. Risk Management Committee (RMC) has been established which monitors the consolidated risk position of the bank in the light of approved Risk Management Committee Charter.

The risk to which the Group is exposed mainly includes:

- Credit risk
- Market risk
- Operational risk (includes IT risk)

### Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation causing the other party to incur a financial loss.

The Group has approved financing policy (by the Board) and Financing Committee Charter which provides guiding principle for the financing business of the Group. Credit risk function of the bank has placed various measures and control for risk mitigation of the business activity exposed to credit risk such as all the credit proposals are individually risk reviewed in order to give the finance approving authorities an independent risk based reviews. Financing proposals are segregated in to small ticket proposals and big ticket proposals; the Board Executive Committee (BEC) is the approving authority for the big ticket proposals with certain financing limits.

The credit risk function monitored and ensures the Collaterals and their concentrations are timely checked and reported to the management. It also ensures that adherence to Group's collateral policy which is regularly monitored, reviewed and timely reported for the changing dynamic of credit exposures. Financing portfolio risk report is timely prepared and all the aspects of the financing, their concentrations, collateral weightings are checked and reported.

## RISK MANAGEMENT (CONTINUED)

### Credit risk (Continued)

The Group's gross credit exposures are detailed below:

#### 31 December 2009

	Gross credit exposure	Self-funded exposure	Funded through investments accounts exposure
	KD'000	KD'000	KD'000
Cash	5,800	1,910	3,890
Claims on sovereigns	46,047	15,164	30,883
Claims on banks	123,515	40,714	82,801
Claims on corporations	368,198	142,526	225,672
Regulatory retail exposure	60,809	20,026	40,783
Past due exposures	17,174	5,656	11,518
Investment property	38,776	38,776	-
Investment and finance clients	171,113	56,351	114,762
Sukuk	42,209	42,209	-
Other exposures	116,178	78,886	37,292
	<u>989,819</u>	<u>442,218</u>	<u>547,601</u>

#### 31 December 2008

	Gross credit exposure	Self-funded exposure	Funded through investments accounts exposure
	KD'000	KD'000	KD'000
Cash	6,128	2,665	3,463
Claims on sovereigns	423	333	90
Claims on banks	136,697	59,737	76,960
Claims on corporations	294,148	144,348	149,800
Regulatory retail exposure	11,823	5,141	6,682
Past due exposures	6,166	2,681	3,485
Investment property	32,716	32,716	-
Investment and finance clients	215,497	93,704	121,793
Sukuk	36,177	36,177	-
Other exposures	137,224	94,467	42,757
	<u>876,999</u>	<u>471,969</u>	<u>405,030</u>

**RISK MANAGEMENT (CONTINUED)**

**Credit risk (Continued)**

The Group's quarter-based average credit exposure for the period ended 31 December 2009 comprises the following:

**31 December 2009**

	Average credit exposure	Self-funded exposure	Funded through investments accounts exposure
	KD'000	KD'000	KD'000
Cash	5,852	1,977	3,875
Claims on sovereigns	24,303	8,443	15,860
Claims on banks	143,043	47,922	95,121
Claims on corporations	341,066	135,683	205,383
Regulatory retail exposure	38,211	13,151	25,060
Past due exposures	19,915	7,056	12,859
Investment property	37,546	37,546	-
Investment and finance clients	180,419	60,705	119,714
Sukuk	41,564	41,564	-
Other exposures	128,836	84,539	44,297
	<u>960,755</u>	<u>438,586</u>	<u>522,169</u>

**31 December 2008**

	Average credit exposure	Self-funded exposure	Funded through investments accounts exposure
	KD'000	KD'000	KD'000
Cash	5,737	2,942	2,795
Claims on sovereigns	4,577	2,697	1,880
Claims on banks	214,232	113,073	101,159
Claims on corporations	260,976	147,754	113,222
Regulatory retail exposure	6,170	2,977	3,193
Past due exposures	670	670	-
Investment property	30,568	30,568	-
Investment and finance clients	191,228	98,400	92,828
Sukuk	32,768	32,768	-
Other exposures	109,645	81,930	27,715
	<u>856,571</u>	<u>513,779</u>	<u>342,792</u>

## RISK MANAGEMENT (CONTINUED)

### Credit risk (Continued)

The geographical distribution of the gross credit exposure is as detailed below:

#### 31 December 2009

	Kuwait and The Middle East	North America	Western Europe	Other	Total
	KD'000	KD'000	KD'000	KD'000	KD'000
Cash	5,800	-	-	-	5,800
Claims on sovereigns	46,047	-	-	-	46,047
Claims on banks	113,198	-	7,449	2,868	123,515
Claims on corporations	359,901	-	4,411	3,886	368,198
Regulatory retail exposure	60,809	-	-	-	60,809
Past due exposures	13,451	-	3,723	-	17,174
Investment property	4,424	4,494	28,781	1,077	38,776
Investment and finance clients	171,113	-	-	-	171,113
Sukuk	42,209	-	-	-	42,209
Other exposures	94,970	287	20,921	-	116,178
	<u>911,922</u>	<u>4,781</u>	<u>65,285</u>	<u>7,831</u>	<u>989,819</u>

#### 31 December 2008

	Kuwait and The Middle East	North America	Western Europe	Other	Total
	KD'000	KD'000	KD'000	KD'000	KD'000
Cash	6,128	-	-	-	6,128
Claims on sovereigns	423	-	-	-	423
Claims on banks	107,862	-	25,627	3,208	136,697
Claims on corporations	280,698	-	9,676	3,774	294,148
Regulatory retail exposure	11,823	-	-	-	11,823
Past due exposures	6,166	-	-	-	6,166
Investment property	5,380	4,469	21,808	1,059	32,716
Investment and finance clients	215,497	-	-	-	215,497
Sukuk	36,177	-	-	-	36,177
Other exposures	115,160	1,509	19,288	1,267	137,224
	<u>785,314</u>	<u>5,978</u>	<u>76,399</u>	<u>9,308</u>	<u>876,999</u>



**RISK MANAGEMENT (CONTINUED)**

**Credit risk (Continued)**

The Group's gross credit exposure by residual contractual maturity is as detailed below:

**31 December 2009**

	Up to 3 months	3 – 6 months	6 – 12 months	Over 1 year	Total
	KD'000	KD'000	KD'000	KD'000	KD'000
Cash	5,800	-	-	-	5,800
Claims on sovereigns	46,047	-	-	-	46,047
Claims on banks	111,964	11,551	-	-	123,515
Claims on corporations	284,164	37,605	44,272	2,157	368,198
Regulatory retail exposure	10	505	242	60,052	60,809
Past due exposures	17,174	-	-	-	17,174
Investment property	-	-	2,862	35,914	38,776
Investment and finance clients	54,185	30,552	84,246	2,130	171,113
Sukuk	42,209	-	-	-	42,209
Other exposures	47,860	2,772	331	65,215	116,178
	<u>609,413</u>	<u>82,985</u>	<u>131,953</u>	<u>165,468</u>	<u>989,819</u>

**31 December 2008**

	Up to 3 months	3 – 6 months	6 – 12 months	Over 1 year	Total
	KD'000	KD'000	KD'000	KD'000	KD'000
Cash	6,128	-	-	-	6,128
Claims on sovereigns	423	-	-	-	423
Claims on banks	133,933	2,764	-	-	136,697
Claims on corporations	238,488	37,966	13,229	4,465	294,148
Regulatory retail exposure	2	6	78	11,737	11,823
Past due exposures	6,166	-	-	-	6,166
Investment property	-	-	2,754	29,962	32,716
Investment and finance clients	131,706	31,385	47,209	5,197	215,497
Sukuk	36,177	-	-	-	36,177
Other exposures	67,116	-	-	70,108	137,224
	<u>620,139</u>	<u>72,121</u>	<u>63,270</u>	<u>121,469</u>	<u>876,999</u>

## RISK MANAGEMENT (CONTINUED)

### Credit risk (Continued)

#### Collaterals management

Effective risk mitigation is the fundamental strategy of the Group. In order to mitigate the credit risk Group's exclusively deals with the financial institutions having a high credit rating and applies de-concentration approach towards other counter parties with approved limits as specified by Group policy, based on the counter parties overall position for meeting the financial obligations backed by adequate collaterals.

The main types of collateral obtained are as follows:

- Real estate
- Pledged shares
- Bank guarantees
- Fixed deposits
- Sukuk

The above collaterals are regularly marked to market (MTM) and valued accordingly. Emphasis is given on the concentration level of the collateral and its adherence with the collateral policy.

The Group's credit exposures were covered by the following Eligible collaterals:

#### 31 December 2009

		Eligible collaterals		
	Gross credit exposure	Financial collaterals	Other collaterals	Net credit exposure
	KD'000	KD'000	KD'000	KD'000
Cash	5,800	-	-	5,800
Claims on sovereigns	46,047	-	-	46,047
Claims on banks	123,515	-	-	123,515
Claims on corporations	368,198	46,218	3,675	318,305
Regulatory retail exposure	60,809	-	-	60,809
Past due exposures	17,174	-	-	17,174
Investment property	38,776	-	-	38,776
Investment and finance clients	171,113	12,205	93,369	65,539
Sukuk	42,209	-	-	42,209
Other exposures	116,178	-	-	116,178
	<u>989,819</u>	<u>58,423</u>	<u>97,044</u>	<u>834,352</u>

## RISK MANAGEMENT (CONTINUED)

### Credit risk (Continued)

#### 31 December 2008

		Eligible collaterals		
	Gross credit exposure	Financial collaterals	Other collaterals	Net credit exposure
	KD'000	KD'000	KD'000	KD'000
Cash	6,128	-	-	6,128
Claims on sovereigns	423	-	-	423
Claims on banks	136,697	-	-	136,697
Claims on corporations	294,148	29,084	334	264,730
Regulatory retail exposure	11,823	-	-	11,823
Past due exposures	6,166	-	-	6,166
Investment property	32,716	-	-	32,716
Investment and finance clients	215,497	16,192	108,252	91,053
Sukuk	36,177	-	-	36,177
Other exposures	137,224	-	-	137,224
	<u>876,999</u>	<u>45,276</u>	<u>108,586</u>	<u>723,137</u>

### Provisions

The Group's general and specific provisions are detailed as follows:

Credit facilities are classified as "past due" when a payment has not been received on its contractual payment date.

A credit facility is considered as "impaired" if the interest or a principal instalment is past due for more than 90 days, or if the carrying amount of the facility is greater than its estimated recoverable value.

Past due and impaired facilities are managed and monitored as "irregular facilities" and classified into the following four categories, which are then used to guide the provisioning process:

Category	Criteria
Watch list	Irregular for a period up to 90 days (inclusive)
Substandard	Irregular for a period between 91 and 180 days (inclusive)
Doubtful	Irregular for a period between 181 days and 365 days (inclusive).
Bad	Irregular for a period exceeding 365 days

The Group may also include a credit facility in one of the above categories based on management's judgement of a customer's financial and/or non-financial circumstances.

## RISK MANAGEMENT (CONTINUED)

### Credit risk (Continued)

#### Provisions (Continued)

The Group's impaired portfolio as at 31 December 2009 was KD 71,296 thousand (2008: KD 13,382 thousand) against which a specific provision of KD 54,122 thousand (2008: KD 7,216) has been made, as detailed below.

#### 31 December 2009

	Impaired loans	Specific provision	Net Balance
	KD'000	KD'000	KD'000
Claims on banks	38,716	31,829	6,887
Claims on corporations	19,113	9,236	9,877
Regulatory retail exposure	1,019	609	410
Investment and finance clients	12,448	12,448	-
	<u>71,296</u>	<u>54,122</u>	<u>17,174</u>

#### 31 December 2008

	Impaired loans	Specific provision	Net Balance
	KD'000	KD'000	KD'000
Claims on banks	12,000	6,000	6,000
Claims on corporations	1,130	1,130	-
Regulatory retail exposure	252	86	166
	<u>13,382</u>	<u>7,216</u>	<u>6,166</u>

The geographical distribution of impaired loans and the related specific provision is as follows:

#### 31 December 2009

	Impaired loans	Specific provision	Net Balance
	KD'000	KD'000	KD'000
Kuwait and The Middle East	63,309	49,858	13,451
Western Europe	7,987	4,264	3,723
	<u>71,296</u>	<u>54,122</u>	<u>17,174</u>

#### 31 December 2008

	Impaired loans	Specific provision	Net Balance
	KD'000	KD'000	KD'000
Kuwait and The Middle East	12,875	6,709	6,166
Western Europe	507	507	-
	<u>13,382</u>	<u>7,216</u>	<u>6,166</u>



## RISK MANAGEMENT (CONTINUED)

### Credit risk (Continued)

#### Provisions (Continued)

In accordance with CBK regulations, a general provision of 1% for cash facilities and 0.5% for non-cash facilities is made on all applicable credit facilities (net of certain eligible categories of collateral) which are not subject to specific provisioning.

The adequacy of provisions are regularly evaluated and monitored by the Credit Provisions Committee.

The Group's total provision as at 31 December 2009 was KD 64,923 thousand (2008: KD 25,412 thousand) inclusive of a general provision of KD 10,801 thousand (2008: KD 18,196 thousand) as detailed below:

#### 31 December 2009

	Provision balance 01/01/2009 KD'000	Provision Provided / (released) during the year KD'000	Provision balance 31/12/2009 KD'000
Claims on corporations	2,838	904	3,742
Regulatory retail exposure	118	491	609
Investment and finance clients	2,155	(444)	1,711
Un-allocated general provision	13,085	(8,346)	4,739
Past due exposures	7,216	46,906	54,122
	<u>25,412</u>	<u>39,511</u>	<u>64,923</u>

#### 31 December 2008

	Provision balance 01/01/2009 KD'000	Provision Provided / (released) during the year KD'000	Provision balance 31/12/2009 KD'000
Claims on corporations	1,854	984	2,838
Regulatory retail exposure	9	109	118
Investment and finance clients	1,014	1,141	2,155
Un-allocated general provision	2,085	11,000	13,085
Past due exposures	-	7,216	7,216
	<u>4,962</u>	<u>20,450</u>	<u>25,412</u>

The total general provision balance above includes KD 846 thousand as of 31 December 2009 (2008: KD 1,105 thousand) relating to "non-cash" facilities in accordance with CBK regulations.

## RISK MANAGEMENT (CONTINUED)

### Credit risk (Continued)

### Provisions (Continued)

The geographical distribution of the general provision is as follows:

	31 December 2009	31 December 2008
	KD'000	KD'000
Kuwait and Middle East	5,979	5,006
Western Europe	44	68
Other	39	37
Un-allocated general provision	4,739	13,085
	<u>10,801</u>	<u>18,196</u>

The analysis of specific and general provisions is further detailed in note 7 to the Group's consolidated financial statements.

## **RISK MANAGEMENT (CONTINUED)**

### **Credit risk (Continued)**

#### **Market risk**

Market risk is the risk that the value of an asset will fluctuate as a result of changes in market prices.

The Group has approved Assets & Liability Management Committee (ALCO) policy comprising the senior members from the key areas of the Group. Market risk function has set in place various measures and control to mitigate market risk such as continuous monitoring of the liquidity position of the Group primarily ensuring its compliance with the regulatory requirements and reporting to the management. Currently Group has very minimal trading book positions and hence its exposure to those risk is minimal. The main activity of Group is the meeting the funding requirement of the different line of banking business and hence the non-trading book constitute the major portion of the overall banking book. Market risk function has initiated and will be completing a process of comprehensive middle office function so risks can effectively measured, managed and monitored especially for the four key business areas of the bank which are Retail Banking, Treasury, Corporate and Investment.

Vetting of investment proposals and providing the senior management with due risk reviews is one of several key elements of market risk management. Effectively monitoring and reporting on the various positions taken by the bank in Foreign Currencies and especially with regards to the liquidity of the Group.

The Group does not use derivatives for hedging its positions exposed to market risk due to Sharia'a compliance.

## RISK MANAGEMENT (CONTINUED)

### Operational risk

Operational risk is the risk of loss arising from systems failure, human error, fraud or external events. When controls fail to perform, operational risk can cause damage to reputation, have legal or regulatory implications, or lead to financial loss.

It is a prime task of the Group to avoid and restrict any inadequacy relating to people, processes and technology. The banking business processes are regularly reviewed and monitored, especially processes relating to I.T systems. A standard operational risk matrix has been developed to evaluate IT projects and implement the control measures.

The Group has in place its Business Continuity Plan (BCP) and Disaster Recovery Plan forming a part of BCP to meet any internal or external failures or eventualities enabling smooth functioning of the Group business processes.

The Group has fully established Disaster Recovery (DR) sites both local and off shore. It also ensures de-escalation of the operational risk on all the areas of the banking business. Being an Islamic bank, bank pays very special attention to operational risk of losses which can be from Sharia'a non-compliance and the failure in fiduciary responsibilities.

Group's emphasizes on continuous risk monitoring and reporting with risk ownership and accountability. Risk reporting lines and authority are properly in place which plays key role in addressing specific risks for the Group operations.

### Foreign currency risk

Foreign currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign currency exchange rates.

The Group ensures that foreign currency risk are kept at the acceptable level, by making effective use of currencies related to Gulf Cooperation Council and other currencies included in currency basket prescribed by CBK.

### Liquidity risk

Liquidity risk is the risk that the Group will be unable to meet its financial obligations. Liquidity risk management is the one of the vital part of managing day to day banking business. In order to meet any eventuality, bank's product approach lead to maintain healthy level of liquid assets in the form of cash, cash equivalents and readily marketable securities. Furthermore, the Group continuously monitor maturity profile of its assets and liabilities and ensures liquidity positions of the Group are within the manageable level.



## Fatwa & Shari'a Supervisory Board Report

**In the Name of Allah, The Merciful, The Compassionate**

### **Report of Fatwa & Shari'a Supervisory Board**

#### **To the Shareholders of Boubyan Bank**

Praise be to Allah Almighty, and Peace and Blessings be upon our Prophet Muhammad, his Folk, Companions and Followers

The Fatwa & Shari'a Supervisory Board "The Shari'a Board" in Boubyan Bank has reviewed all the bank's contracts and transactions presented to it by the Bank management and, having amended such contracts and transactions, approved the same to ensure their conformity with the rules and regulations of the Islamic Shari'a.

The "Shari'a Board" also responded to all questions and inquiries related to the bank's business and operations.

Based on the report presented to "Shari'a Board" by Shari'a Supervision Department and Shari'a Board's Executive Committee, and also on what Shari'a Board perceived from the presented documentations, Fatwa & Shari'a Supervisory Board hereby testifies that Boubyan Bank's operations for the financial year ended 31.12.2009 are all in compliance with the Islamic Shari'a and we found nothing that might lead us to believe that these are not in accordance with the Islamic Shari'a.



We invoke the Almighty Allah to lead the Bank management and staff towards integrity more success.

**Peace be upon our prophet Muhammad and his Kins and Companions All,**



Sheikh Ahmad Bezea Al-Yaseen



Sheikh Dr. Ajeel J. Al-Nashmi



Sheikh Dr. Mohammed A. Al-Tabtabae



Sheikh Dr. Saud M. Al-Rabea



Sheikh Dr. Essam K. Al-Enezi

*BOUBYAN BANK K.S.C. AND SUBSIDIARIES*

*STATE OF KUWAIT*



**بنك بوبيان**  
**Boubyan Bank**

*CONSOLIDATED FINANCIAL STATEMENTS  
AND INDEPENDENT AUDITORS' REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2009*

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## INDEPENDENT AUDITORS' REPORT

To the Shareholders of  
Boubyan Bank K.S.C.  
State of Kuwait

### Report on the consolidated financial statements

We have audited the accompanying consolidated financial statements of Boubyan Bank K.S.C. ("the Bank") and subsidiaries (collectively "the Group") which comprise the consolidated statement of financial position as at 31 December 2009, and the consolidated statement of income, consolidated statement of comprehensive income, consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes.

### *Management's responsibility for the consolidated financial statements*

Management of the Bank is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### *Auditors' responsibility*

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Opinion*

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Group as at 31 December 2009, and of its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards as adopted for use by the State of Kuwait.

### **Report on other legal and regulatory requirements**

Furthermore, in our opinion proper books of accounts have been kept by the Bank and the consolidated financial statements together with the contents of the report of the Bank's Board of Directors relating to these consolidated financial statements, are in accordance therewith. We further report that we obtained the information and explanations that we required for the purpose of our audit and the consolidated financial statements incorporate all the information that is required by the Kuwait Commercial Companies Law of 1960, as amended, and by the Bank's Articles of Association; that an inventory count was duly carried out; and that, to the best of our knowledge and belief, no violations of the Kuwait Commercial Companies Law of 1960, as amended, or of the Articles of Association of the bank have occurred during the year ended 31 December 2009 that might have had a material effect on the business of the Group or on its financial position.

We further report that, during the course of our audit, we have not become aware of any material violations of the provisions of Law No. 32 of 1968, as amended, concerning currency, the Central Bank of Kuwait and the organization of banking business, and its related regulations during the year ended 31 December 2009.



**Jassim Ahmad Al-Fahad**  
License No. 53-A  
Al-Fahad & Co. Deloitte & Touche



**Safi A. Al-Mutawa**  
License No. 138-A  
of KPMG Safi Al-Mutawa & Partners  
Member firm of KPMG International

9 February 2010  
Kuwait



**BOUBYAN BANK K.S.C. AND SUBSIDIARIES**  
**STATE OF KUWAIT**

**CONSOLIDATED STATEMENT OF INCOME**

For the year ended 31 December 2009

		31 December 2009	31 December 2008
	Notes	KD'000	KD'000
<b>Income</b>			
Murabaha and other Islamic financing income		34,960	38,270
Investment income	5	7,325	19,028
Fees and commissions income	6	3,620	4,837
Share of results of associates	16	518	1,130
Net foreign exchange gain		755	131
Other income		330	15
		<u>47,508</u>	<u>63,411</u>
<b>Expenses</b>			
Staff costs		(10,446)	(10,303)
General and administrative expenses		(7,674)	(5,846)
Depreciation and amortization		(1,505)	(1,332)
		<u>(19,625)</u>	<u>(17,481)</u>
<b>Profit before Murabaha cost, investment loss, provision for impairment and distribution to depositors</b>		27,883	45,930
Murabaha cost		(1,768)	(3,890)
Investment loss	5	(27,342)	(3,717)
Provision for impairment	7	(39,511)	(20,450)
<b>(Loss) / profit before distribution to depositors</b>		(40,738)	17,873
Distribution to depositors	8	(11,275)	(15,851)
<b>(Loss) / profit after distribution to depositors</b>		(52,013)	2,022
Contribution to Kuwait Foundation for the Advancement of Sciences ("KFAS")		-	(18)
National Labour Support Tax ("NLST")		-	(51)
Zakat		-	(21)
<b>Net (loss) / profit for the year</b>		<u>(52,013)</u>	<u>1,932</u>
<b>Attributable to:</b>			
Equity holders of the Bank		(51,695)	1,846
Non-controlling interest		(318)	86
Net (loss) / profit for the year		<u>(52,013)</u>	<u>1,932</u>
<b>(Loss) / earnings per share attributable to the equity holders of the Bank (fils)</b>	9	<u>(44.36)</u>	<u>1.58</u>

The notes from 1 to 35 form an integral part of these consolidated financial statements.

	31 December 2009 KD'000	31 December 2008 KD'000
<b>(Loss) / profit for the year</b>	<b>(52,013)</b>	<b>1,932</b>
<b>Other comprehensive income / (loss)</b>		
Change in fair value of available for sale investments	(350)	(2,999)
Transferred to statement of income on impairment loss of available for sale investments	2,383	-
Foreign currency translation adjustments	1,649	(886)
<b>Other comprehensive income / (loss) for the year</b>	<b>3,682</b>	<b>(3,885)</b>
<b>Total comprehensive loss for the year</b>	<b>(48,331)</b>	<b>(1,953)</b>
<b>Attributable to:</b>		
Equity holders of the Bank	(48,013)	(2,039)
Non-controlling interest	(318)	86
<b>Total comprehensive loss for the year</b>	<b>(48,331)</b>	<b>(1,953)</b>


The notes from 1 to 35 form an integral part of these consolidated financial statements.

**BOUBYAN BANK K.S.C. AND SUBSIDIARIES**  
**STATE OF KUWAIT**


**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

For the year ended 31 December 2009

	Notes	2009 KD'000	2008 KD'000
<b>Assets</b>			
Cash and cash equivalents	10	51,608	67,996
Due from banks	11	170,596	141,320
Islamic financing to customers	12	576,558	475,431
Financial assets at fair value through profit or loss	13	41,488	44,097
Available for sale investments	14	66,232	58,181
Investments in associates	16	7,386	5,914
Trading properties		2,862	2,754
Investment properties	17	35,914	29,962
Other assets	18	7,825	9,919
Property and equipment		4,310	4,887
<b>Total assets</b>		<b>964,779</b>	<b>840,461</b>
<b>Liabilities and Equity</b>			
<b>Liabilities</b>			
Due to banks	19	156,781	118,131
Depositors' accounts	20	708,957	569,636
Other liabilities	21	9,935	15,153
<b>Total liabilities</b>		<b>875,673</b>	<b>702,920</b>
<b>Equity</b>			
Share capital	22	116,531	116,531
Share premium	23	280	280
Statutory reserve	24	3,913	3,913
Voluntary reserve	25	3,591	3,591
Fair value reserve		1,235	(798)
Foreign currency translation reserve		30	(1,619)
(Accumulated losses) / retained earnings		(38,445)	13,250
<b>Equity attributable to equity holders of the Bank</b>		<b>87,135</b>	<b>135,148</b>
Non-controlling interest		1,971	2,393
<b>Total equity</b>		<b>89,106</b>	<b>137,541</b>
<b>Total liabilities and equity</b>		<b>964,779</b>	<b>840,461</b>



Ibrahim Ali Al-Qadhi  
Chairman



Adel Abdul Wahab Al Majed  
Chief Executive Officer

The notes from 1 to 35 form an integral part of these consolidated financial statements.

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2009

	Share capital KD'000	Share premium KD'000	Statutory reserve KD'000	Voluntary reserve KD'000	Fair value reserve KD'000	Foreign currency translation reserve KD'000	(Accumulated losses)/ retained earnings KD'000	Attributable to equity holders of the Bank KD'000	Non-controlling interest KD'000	Total KD'000
<b>Balance at 1 January 2008</b>	105,937	280	3,709	3,406	2,201	(733)	22,387	137,187	2,303	139,490
Total comprehensive loss for the year	-	-	-	-	(2,999)	(886)	1,846	(2,039)	86	(1,953)
Issue of bonus shares	10,594	-	-	-	-	-	(10,594)	-	-	-
Transfer to reserves for the year	-	-	204	185	-	-	(389)	-	-	-
Net movement in non-controlling interest	-	-	-	-	-	-	-	-	4	4
<b>Balance at 31 December 2008</b>	116,531	280	3,913	3,591	(798)	(1,619)	13,250	135,148	2,393	137,541
Total comprehensive loss for the year	-	-	-	-	2,033	1,649	(51,695)	(48,013)	(318)	(48,331)
Net movement in non-controlling interest	-	-	-	-	-	-	-	-	(104)	(104)
<b>Balance at 31 December 2009</b>	116,531	280	3,913	3,591	1,235	30	(38,445)	87,135	1,971	89,106

The notes from 1 to 35 form an integral part of these consolidated financial statements.

**BOUBYAN BANK K.S.C. AND SUBSIDIARIES**  
**STATE OF KUWAIT**

**CONSOLIDATED STATEMENT OF CASH FLOWS**

For the year ended 31 December 2009

	Notes	31 December 2009 KD'000	31 December 2008 KD'000
<b>OPERATING ACTIVITIES</b>			
Net (loss) / profit for the year		(52,013)	1,932
Adjustments for:			
Provision for impairment	7	39,511	20,450
Depreciation and amortization		1,505	1,332
Foreign currency translation gain		(6,507)	(131)
Gain on sale of available for sale investments		(251)	(63)
Gain on sale of investment properties		-	(137)
Loss on sale of financial assets at fair value through profit or loss		95	-
Unrealized loss / (gain) from financial assets at fair value through profit or loss		2,544	(10,258)
Share of results of associates		(518)	(1,130)
Dividend income		(1,074)	(1,609)
Unrealized loss from change in fair value of investment properties		2,646	1,715
Impairment loss on available for sale investments		2,383	1,431
		(11,679)	13,532
<b>Changes in operating assets and liabilities:</b>			
Due from banks		(55,105)	40,633
Islamic financing to customers		(115,068)	(105,355)
Other assets		2,094	(2,498)
Due to banks		38,650	(160,407)
Depositors' accounts		139,321	262,177
Other liabilities		(4,959)	3,335
Dividend income received		1,074	1,609
<b>Net cash (used in) / generated by operating activities</b>		<b>(5,672)</b>	<b>53,026</b>
<b>INVESTING ACTIVITIES</b>			
Purchase of financial assets at fair value through profit or loss		(2,416)	(14,816)
Proceeds from sale of financial assets at fair value through profit or loss		5,417	-
Purchase of available for sale investments		(12,235)	(15,588)
Proceeds from sale of available for sale investments		5,395	12,997
Dividends from associates		500	451
Purchase of investment properties		(6,504)	(15,773)
Proceeds from sale of investment properties		158	498
Purchase of property and equipment		(927)	(1,835)
<b>Net cash used in investing activities</b>		<b>(10,612)</b>	<b>(34,066)</b>
<b>Net change in non-controlling interest</b>		<b>(104)</b>	<b>4</b>
<b>Net (decrease) / increase in cash and cash equivalents</b>		<b>(16,388)</b>	<b>18,964</b>
Cash and cash equivalents at the beginning of the year		67,996	49,032
<b>Cash and cash equivalents at the end of the year</b>	10	<b>51,608</b>	<b>67,996</b>
<b>NON-CASH TRANSACTION</b>			
<b>INVESTING ACTIVITY</b>			
Transfer of investments in associates to financial assets at fair value through profit or loss		-	20,057

The notes from 1 to 35 form an integral part of these consolidated financial statements.

## 1. INCORPORATION AND ACTIVITIES

Boubyan Bank K.S.C. ("the Bank") is a public shareholding company incorporated on 21 September 2004, in accordance with the Commercial Companies Law in the State of Kuwait, by Amiri Decree No. 88 and in accordance with the rules and regulations of the Central Bank of Kuwait ("CBK") (Law No. 30 passed in 2003). The Bank's shares were listed in Kuwait Stock Exchange on 15 May 2006.

The Bank was licensed by the Central Bank of Kuwait on 28 November 2004. The Bank is principally engaged in providing banking services, in accordance with Codes of the Islamic Sharia'a, as approved by the Bank's Sharia'a Supervisory Board.

The address of the Bank's registered office is P.O. Box 25507, Safat 13116, State of Kuwait.

The consolidated financial statements were authorised for issue by the Board of Directors on 9 February 2010.

## 2. ADOPTION OF NEW AND REVISED STANDARDS

In the current year, the Group has adopted all of the new and revised Standards and Interpretations issued by the International Accounting Standards Board (the IASB) and the International Financial Reporting Interpretations Committee (the IFRIC) of the IASB that are relevant to its operations and effective for annual reporting periods beginning on 1 January 2009.

The adoption of the revised Standards affects the presentation and disclosure of these consolidated financial statements and does not affect the Group's reported results or financial position of the Group, as described below.

### IAS 1 (revised 2007) '*Presentation of Financial Statements*'

The revised Standard has introduced a number of terminology changes (including revised titles for the consolidated financial statements) and has resulted in a number of changes in presentation and disclosure. The revised Standard requires all non-owner changes in equity (i.e. comprehensive income) to be presented separately in a statement of comprehensive income.

### IFRS 8 '*Operating Segments*'

The new standard which replaced IAS 14 'Segment reporting' requires a 'management approach' under which segment information is presented on the same basis as that used for internal reporting purposes. In addition, the segments are reported in a manner that is more consistent with the internal reporting provided to the chief operating decision maker.

### IFRS 7 '*Financial instruments: Disclosures*'

The IASB published amendments to IFRS 7 in March 2009, which became effective in 2009. The amendment requires enhanced disclosures about fair value measurements and liquidity risk. In particular, the amendment requires disclosure of fair value measurements by level of a fair value measurement hierarchy. The adoption of the amendment results in additional disclosures but does not have an impact on the financial position or the comprehensive income of the Group.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2009

### 2. ADOPTION OF NEW AND REVISED STANDARDS (CONTINUED)

#### Standards and interpretations in issue not yet effective

At the date of authorisation of these consolidated financial statements, the following Standards and Interpretations were in issue but not yet effective:

IAS 1 (Revised) Presentation of Financial Statements	Effective for annual periods beginning on or after 1 January 2010
IAS 7 (Revised) Statement of Cash Flows	Effective for annual periods beginning on or after 1 January 2010
IAS 17 (Revised) Leases	Effective for annual periods beginning on or after 1 January 2010
IAS 24 (Revised) Related Party Disclosures	Effective for annual periods beginning on or after 1 January 2011
IAS 27 (Revised) Consolidated and Separate Financial Statements	Effective for annual periods beginning on or after 1 July 2009
IAS 28 (Revised) Investments in Associates	Effective for annual periods beginning on or after 1 July 2009
IAS 32 (Revised) Financial Instruments: Presentation	Effective for annual periods beginning on or after 1 February 2010
IAS 36 (Revised) Impairment of Assets	Effective for annual periods beginning on or after 1 January 2010
IAS 38 (Revised) Intangible Assets	Effective for annual periods beginning on or after 1 July 2009
IAS 39 (Revised) Financial Instruments: Recognition and Measurement	Effective for annual periods beginning on or after 30 June 2009, 1 July 2009 and 1 January 2010
IFRS 1 (Revised) First-time Adoption of International Financial Reporting Standards	Effective for annual periods beginning on or after 1 January 2010
IFRS 2 (Revised) Share-based Payment	Effective for annual periods beginning on or after 1 July 2009 and 1 January 2010
IFRS 3 (Revised) Business Combinations	Effective for annual periods beginning on or after 1 July 2009
IFRS 5 (Revised) Non-current Assets Held for Sale and Discontinued Operations	Effective for annual periods beginning on or after 1 July 2009 and 1 January 2010
IFRS 8 (Revised) Operating Segments	Effective for annual periods beginning on or after 1 January 2010
IFRS 9 Financial Instruments	Effective for annual periods beginning on or after 1 January 2013
IFRIC 9 (Revised) Reassessment of Embedded Derivatives	Effective for annual periods beginning on or after 1 July 2009
IFRIC 16 (Revised) Hedges of a Net Investment in a Foreign Operation	Effective for annual periods beginning on or after 1 July 2009
IFRIC 17 Distributions of Non-cash Assets to Owners	Effective for annual periods beginning on or after 1 July 2009
IFRIC 19 Extinguishing Financial Liabilities with Equity Instruments	Effective for annual periods beginning on or after 1 July 2010

## 2. ADOPTION OF NEW AND REVISED STANDARDS (CONTINUED)

The directors anticipate that the adoption of these Standards and Interpretations where applicable and once become effective in future periods will not have a material financial impact on the consolidated financial statements of the Group in the period of initial application, except for IFRS 9 Financial Instruments.

IFRS 9 was issued in November 2009 and replaces those parts of IAS 39 relating to the classification and measurement of financial assets. The IASB aims to replace IAS 39 in its entirety by the end of 2010. IFRS 9 retains but simplifies the mixed measurement model and establishes two primary measurement categories for financial assets; amortised cost and fair value. The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset. While adoption of IFRS 9 is mandatory from 1 January 2013, earlier adoption is permitted. The Group is considering the implications of the standard, the impact on the Group and the timing of its adoption by the Group.

## 3. SIGNIFICANT ACCOUNTING POLICIES

### Basis of preparation

The consolidated financial statements have been prepared in accordance with the International Financial Reporting Standards ("IFRS") promulgated by the International Accounting Standards Board ("IASB"), and Interpretations issued by the International Financial Reporting Interpretations Committee of the IASB, as adopted for use by the State of Kuwait for financial services institutions regulated by the CBK. These regulations require adoption of all IFRS except for the IAS 39 requirement for collective impairment provision, which has been replaced by the CBK requirement for a minimum general provision as described below.

In March 2007, the CBK issued a circular amending the basis of calculating general provisions on facilities changing the rate from 2% to 1% for cash facilities and from 1% to 0.5% for non cash facilities. The required rates were to be applied effective from 1 January 2007 on the net increase in facilities, net of certain categories of collateral, during the reporting period. The general provision in excess of the present 1% for cash facilities and 0.5% for non cash facilities as of 31 December 2007 would be retained as a general provision until a further directive from the Central Bank of Kuwait is issued.

The accounting policies have been applied consistently by the Group and are consistent with those used in the previous year, except for changes resulting from amendments to IFRSs as mentioned in note 2.

### Accounting convention

Unless otherwise indicated, the consolidated financial statements are presented in Kuwaiti Dinars rounded to the nearest thousand. The consolidated financial statements are prepared under the historical cost convention, except for certain available for sale investments, financial assets at fair value through profit or loss and investment properties that are stated at fair value.

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the Bank and its subsidiaries, Boubyan Takaful Insurance Company K.S.C. (Closed), Boubyan Capital Investment Company K.S.C. (Closed), and Boubyan Industrial General Trading Company W.L.L., which are controlled by the Bank (collectively "the Group") as mentioned in note 15. Control is achieved when the Bank has the power to govern the financial and operating policies of a subsidiary company so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed off during the year are included in the consolidated statement of comprehensive income from the effective date of acquisition or up to the effective date of disposal, as appropriate.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by the Bank.

All inter-group transactions, balances, income, expenses and unrealized gains are eliminated on consolidation. Unrealized losses are eliminated in the same way as unrealized gains, but only to the extent that there is no evidence of impairment.

Non-controlling interests in the net assets of consolidated subsidiaries are identified separately from the Group's equity therein. Non-controlling interests consist of the amount of those interests at the date of the original business combination and the non-controlling share of changes in equity since the date of the combination. Losses applicable to the non-controlling interests in excess of the non-controlling interest in the subsidiary's equity are allocated against the interests of the Group except to the extent that the non-controlling has a binding obligation and is able to make an additional investment to cover the losses.

#### **Due from banks and Islamic financing to customers**

##### *Qard Hassan – banks*

Qard Hassan is a non-profit bearing financing intended to allow the borrower to use the loaned funds for a period of time with the understanding that the same amount of the loaned funds would be repaid at the end of the Qard Hasan period.

##### *Murabaha*

Murabaha is an agreement relating to the sale of commodities at cost plus an agreed upon profit margin, whereby the seller informs the buyer of the price at which the deal will be completed and also the amount of profit to be recognized. Murabaha is financial asset originated by the Group stated at amortized cost net of provision for impairment.

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### *Wakala*

Wakala is an agreement involving Al-Muwakkil (the Principal) who wishes to appoint Al-Wakil (the Agent) to be his agent with respect to the investment of Al-Muwakkil's fund, in accordance with regulations of the Islamic Sharia'a. Wakala is a financial asset originated by the Group and stated at amortized cost net of provision for impairment.

#### *Leased assets - the Group as a lessor*

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating lease. Leased assets are stated at amounts equal to the net investment outstanding in the leases less provision for impairment.

#### **Investments**

Investments are recognised and derecognised on settlement date. Investments are classified into the following categories:

- Financial assets at fair value through profit or loss ; and
- Available for sale investments.

#### *Financial assets at Fair Value Through Profit or Loss ("FVTPL")*

Financial assets are classified at FVTPL where the financial asset is either held for trading or it is designated as at FVTPL.

A financial asset is classified as held for trading if:

- It has been acquired principally for the purpose of selling in the near future; or
- It is a part of an identified portfolio of financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking.

A financial asset other than a financial asset held for trading may be designated as at FVTPL upon initial recognition if:

- Such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or
- The financial asset forms part of a group of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis.

Financial assets at FVTPL are measured initially at cost, which is the fair value of the consideration given. After initial recognition, the Group measures these assets at their fair values, without any deduction for transaction costs it may incur on sale or other disposal thereof with any resultant gain or loss recognised in profit or loss. The net gain or loss recognised in profit or loss incorporates any dividend or profit earned on the financial asset.

#### *Available for sale investments*

Available for sale investments are non-derivative investments that are not designated as another category of financial assets.

Available for sale investments are initially measured at cost, which is the fair value of the consideration given, plus directly attributable transaction costs. Gains and losses arising from subsequent changes in fair value are recognised in other comprehensive income, until the investment is disposed of or is determined to be impaired, at which time the cumulative gain or loss previously recognised in other comprehensive income is included in the consolidated statement of income for the year.

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Trade and settlement date accounting

All regular way purchase and sale of financial assets are recognized using settlement date accounting. Changes in the fair value between trade date and settlement date are recognized in the consolidated statement of income for financial assets at fair value through profit or loss and are recognized in other comprehensive income for available for sale investments. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame generally established by regulations or conventions in the market place.

#### Offsetting

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position only when there is a legally enforceable right to set off the recognized amounts and the Group intends to settle on a net basis so as to realize the assets and liabilities simultaneously.

Income and expenses are presented on a net basis only if it is so permitted by the accounting standards, or for gains and losses arising from a group of similar transactions.

#### Investments in associates

Associates are enterprises over which the Group exercises significant influence, and that is neither a subsidiary nor an interest in joint venture. Significant influence is the power to participate in financial and operating policy decisions but not in control or joint control over those policies.

The results of associates are incorporated in the consolidated financial statements using the equity method of accounting. Under the equity method, investments in associates are carried in the consolidated statement of financial position at cost as adjusted for post-acquisition changes in the Group's share of the net assets of the associate, less any impairment in the value of individual investments. Losses of an associate in excess of the Group's share of ownership in that associate (which includes any long-term share of ownership that, in substance, form part of the Group's net investment in the associate) are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate.

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Investments in associates (continued)

Any excess of the cost of acquisition over the Group's share of the net fair value of the identifiable assets, liabilities and contingent liabilities of the associate recognized at the date of acquisition is recognized as goodwill. The goodwill is included within the carrying amount of the investment and is assessed for impairment as part of the investment. Any excess of the Group's share of the net fair value of the identifiable assets, liabilities and contingent liabilities over the cost of acquisition, after reassessment, is recognized immediately in the consolidated statement of income.

Unrealised gains arising from transactions with associates are eliminated against the investment to the extent of the Group's interest in the associate. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

#### Operating leases

Operating lease payments (excluding costs for services such as insurance and maintenance) are recognized as an expense on a straight-line basis; whereas any initial leasing fees paid as a premium to the lessor are deferred and amortized over the life of the lease.



### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Impairment and uncollectability of financial assets

An assessment of financial assets is made at each reporting date to determine whether there is objective evidence that a specific financial asset may be impaired. If such evidence exists, an impairment loss is recognised in the consolidated statement of income.

Impairment is determined as follows:

- for assets carried at amortized cost, impairment is based on estimated cash flows discounted at the original effective rate of return;
- for assets carried at fair value, impairment is the difference between cost and fair value; and
- for assets carried at cost, impairment is the difference between cost and present value of future cash flows discounted at the current market rate of return for a similar financial asset.

In addition, in accordance with Central Bank of Kuwait instructions, a minimum general provision of 1% for the cash facilities and 0.5% for the non-cash facilities net of certain categories of collateral, to which CBK instructions are applicable and not subject to specific provisions, is made.

Reversal of impairment losses recognised in prior years is recorded when there is an indication that the impairment losses recognised for the financial asset no longer exist or have decreased and the decrease can be related objectively to an event occurring after the impairment was recognised. Except for equity instruments classified as available for sale, reversals of impairment losses are recognised in the consolidated statement of income to the extent the carrying value of the asset does not exceed its amortized cost at the reversal date. Reversals in respect of equity instruments classified as available for sale are recognised in the fair value reserve.

#### Impairment of tangible and intangible assets

At each reporting date, the Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment annually, and whenever there is an indication that the asset may be impaired.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Impairment of tangible and intangible assets (CONTINUED)**

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revaluated amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset (cash-generating unit) in prior years. A reversal of impairment loss is recognized immediately in the consolidated statement of income, unless the relevant asset is carried at a revaluated amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

#### **Derecognition of financial assets and financial liabilities**

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire; or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or expired.

#### **Due to banks and depositors' accounts**

##### *Investment accounts*

Investment accounts may take the form of investment deposits, which are valid for specified periods of time, and are automatically renewable on maturity for the same period, unless the concerned depositors give written notice to the contrary, or take the form of investment saving accounts for unspecified periods. In all cases, investment accounts receive a proportion of the profit, bear a share of loss and are carried at cost plus profit payable.

##### *Non-investment accounts*

Non-investment accounts represent, in accordance with Islamic Sharia'a, Qard Hasan from depositors to the Bank. These accounts are neither entitled to profit nor do they bear any risk of loss, as the Bank guarantees to pay the related balance. Investing Qard Hasan is made at the discretion of the Group and the results of such investments are attributable to the shareholders of the Bank. Non-investment accounts are carried at cost.

##### *Murabaha payable*

Murabaha payable is an Islamic transaction involving the Group's purchase of an asset from a counterparty and settlement thereof at cost plus an agreed profit on a deferred payment basis. The purchase price is payable to the counterparty on maturity. Murabaha payable is stated at amortized cost.

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### End of service benefits

A provision is made for amounts payable to the employees for end of service benefits, which is calculated in accordance with the provisions of the Bank's bylaws and in accordance with the Labour Law of the State of Kuwait.

#### Provisions

A provision is recognized when, and only when the Group has a present legal or constructive obligation as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate of the expenditure required to settle the obligation at the statement of financial position date, and are discounted to present value where the effect is material.

#### Fair values

##### *Investments*

For investments traded in organized financial markets, fair value is determined by reference to stock exchange quoted market bid prices at the close of the business on the statement of financial position date.

For investments where there is no quoted market price, a reasonable estimate of the fair value is determined by reference to an earnings multiple, or an industry specific earnings multiple or a fair value based on a similar publicly traded company, or based on the expected cash flows of the investments.

Available for sale investments with no reliable measures of their fair values or for which fair value information could not be obtained are carried at their initial cost less impairment losses, if any.

##### *Other financial assets and liabilities*

For financial assets and liabilities, fair value is determined based on expected future cash flows or management's estimate of the amount at which this asset could be exchanged for cash on an arm's length basis or a liability settled to the satisfaction of creditors.

##### *Investment properties*

Fair values of the properties are determined by appraisers having an appropriate recognised professional qualification and recent experience in the location and category of the property being valued. Fair values are determined having regard to recent market transactions for similar properties in the same location as the Group's investment properties.

#### Revenue recognition

- Income from Murabaha, Wakala, Salam and Leased assets are recognized on a pattern reflecting a constant periodic return on the outstanding net investment.
- Dividend income is recognized when the right to receive payment is established.
- Fees and commission income is recognized at the time the related services are provided.
- Rental income from investment properties is recognised on an accruals basis.

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Cash and cash equivalents

Cash includes cash in hand and cash at banks, both in local and foreign currencies. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash with original maturities of three months or less and that are subject to an insignificant risk of change in value.

#### Contingent liabilities and contingent assets

Contingent liabilities are not recognized in the consolidated financial statements. They are disclosed in the notes of the consolidated financial statements, unless the possibility of an outflow of resources embodying economic benefits is remote.

Contingent assets are not recognized in the consolidated financial statements but are disclosed when an inflow of economic benefits is probable.

#### Foreign currencies

The individual financial statements of each group entity are presented in the currency of the primary economic environment in which the entity operates (its functional currency). For the purpose of the consolidated financial statements, the results and financial position of each entity are expressed in Kuwaiti Dinars ("KD") rounded to the nearest thousand, which is the functional currency of the Bank, and the presentation currency for the consolidated financial statements.

Foreign currency transactions are recorded in the functional currency at the rate of exchange prevailing at the date of the transaction.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are included in the consolidated statement of income for the year. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in the consolidated statement of income for the year, except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised directly in other comprehensive income. For such non-monetary items, any exchange component of that gain or loss is also recognised directly in other comprehensive income.

For the purpose of presenting consolidated financial statements, the assets and liabilities of the Group's foreign operations are expressed in KD using exchange rates prevailing on the statement of financial position date. Income and expense items are translated at the average exchange rates for the year. Exchange differences arising, if any, are classified as other comprehensive income and transferred to the Group's foreign currency translation reserve. Such translation differences are recognised in the consolidated statement of income in the year in which the foreign operation is disposed of.

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Segment reporting

Operating segments are to be identified on the basis of internal reports about components of the Group that are regularly reviewed by the chief operating decision maker in order to allocate resources to the segments and to assess their performance. Such operating segments are divided as either business segments or geographical segments.

A business segment is a distinguishable component of the Group that is engaged in providing products or services, which is subject to risks and returns that are different from those of other segments.

A geographic segment is a distinguishable component of the Group that is engaged in providing products or services within a particular economic environment which is subject to risks and returns different from those of segments operating in other economic environments.

#### Fiduciary assets

Assets held in trust or in a fiduciary capacity are not treated as assets of the Group and accordingly are not included in these consolidated financial statements.

#### Property and equipment

Property and equipment are stated at cost less accumulated depreciation and impairment losses. When assets are sold or retired, their cost and accumulated depreciation are eliminated from the accounts and any gain or loss resulting from their disposal is included in the consolidated statement of income.

The initial cost of property and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Depreciation is computed on a straight-line basis over the estimated useful lives of items of property and equipment as follows:

<u>Asset category</u>	<u>Useful life in years</u>
Furniture	5
Leasehold improvement	5
Office equipment	3
Tools	5

The useful lives and depreciation method are reviewed periodically to ensure that the method and period of depreciation are consistent with the expected pattern of economic benefits derived from items of property and equipment.

#### Intangible assets

Intangible assets acquired separately, which consist of software that have finite useful lives, are reported at cost less accumulated amortisation and accumulated impairment losses. Software amortization is charged on a straight-line basis over its estimated useful life of 10 years. The estimated useful life and amortization method are reviewed at the end of each annual reporting period, with the effect of any changes in estimates being accounted for on a prospective basis.

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Investment properties

Investment properties, which are held to earn rentals and / or for capital appreciation, are stated at their fair value at the reporting date. Gains or losses arising from changes in the fair value of the investment properties are included in the consolidated statement of income for the period in which they arise.

#### Trading properties

Trading properties are held for short term purposes and stated at the lower of cost and net realizable value, determined on an individual basis. Cost comprises the purchase cost and other expenses incurred to complete the underlying transaction. Net realizable value is based on the estimated selling price less any future costs to be incurred on sale. Losses arising from valuation are included in the consolidated statement of income.

### 4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

#### Critical judgements in applying the Group's accounting policies

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect in the amounts recognised in the consolidated financial statements:

##### *Classification of investments*

Management decides on acquisition of an investment whether to classify it as held to maturity, available for sale or financial asset at fair value through profit or loss.

In designating financial assets or liabilities at fair value through profit or loss, the Group determined that it has met one of the criteria for this designation set out in the significant accounting policies (note 3).

##### *Impairment of investments*

The Group treats available for sale equity investments as impaired when there has been a significant or prolonged decline in the fair value below its cost or where other objective evidence of impairment exists. The determination of what is "significant" or "prolonged" requires considerable judgement. In addition, the Group evaluates other factors, including normal volatility in share price for quoted equities and the future cash flows and the discount factors for unquoted equities.



#### 4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

##### *Fair value hierarchy*

As disclosed in note 30, the Group is required to determine and disclose the level in the fair value hierarchy into which the fair value measurements are categorised in their entirety, segregating fair value measurements in accordance with the levels defined in IFRS. Differentiating between Level 2 and Level 3 fair value measurements, i.e., assessing whether inputs are observable and whether the unobservable inputs are significant, may require judgement and a careful analysis of the inputs used to measure fair value, including consideration of factors specific to the asset or liability.

##### **Key sources of estimation uncertainty**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

##### *Impairment losses on finance facilities*

The Group reviews its irregular finance facilities on a quarterly basis to assess whether a provision for impairment should be recorded in the consolidated statement of income. In particular, considerable judgement by management is required in the estimation of the amount and timing of future cash flows when determining the level of provisions required. Such estimates are necessarily based on assumptions about several factors involving varying degrees of judgment and uncertainty, and actual results may differ resulting in future changes to such provisions.

##### *Valuation of unquoted equity investments*

Valuation of unquoted equity investments is based on one of the following:

- recent arm's length market transactions;
- current fair value of another instrument that has substantially the same characteristics; or
- other valuation models.

The determination of the cash flows and discount factors for unquoted equity investments requires significant estimation. There are a number of investments where this estimation cannot be reliably determined. As a result, these investments are carried at cost less provision for impairment.

## 5. INVESTMENT INCOME / (LOSS)

Investment income	2009	2008
	KD'000	KD'000
Gain on money market funds	2,200	3,310
Unrealised gain from financial assets at fair value through profit or loss	725	10,829
Gain on sale of financial assets at fair value through profit or loss	39	-
Gain on sale of available for sale investments	251	63
Gain on sale of investment properties	-	137
Sukuk coupon income	1,428	1,988
Net rental income from investment properties	1,608	1,092
Dividend income	1,074	1,609
	<u>7,325</u>	<u>19,028</u>

Investment loss	2009	2008
	KD'000	KD'000
Loss on money market funds	(18,910)	-
Unrealised loss from financial assets at fair value through profit or loss	(3,256)	(571)
Loss on sale of financial assets at fair value through profit or loss	(134)	-
Impairment loss on available for sale investments	(2,396)	(1,431)
Unrealized loss from change in fair value of investment properties	(2,646)	(1,715)
	<u>(27,342)</u>	<u>(3,717)</u>

Net investment (loss) / income	(20,017)	15,311
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Net investment (loss) / income earned on financial and non-financial assets, analyzed by category of asset, is as follows:

	2009	2008
	KD'000	KD'000
Income from available for sale investments	304	2,051
(Loss) / income from financial assets designated as at fair value through profit or loss	(19,254)	14,317
Loss from financial assets held for trading	(29)	(571)
Investment (loss) / income from financial assets	(18,979)	15,797
Loss from non-financial assets	(1,038)	(486)
	<u>(20,017)</u>	<u>15,311</u>

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**6. FEES AND COMMISSIONS INCOME**

	2009	2008
	KD'000	KD'000
Retail banking customer fees	712	415
Investment banking fees	368	750
Asset management fees	1,491	1,772
Trade service fees	674	906
Other	375	994
	<u>3,620</u>	<u>4,837</u>

**7. PROVISION FOR IMPAIRMENT**

	2009	2008
	KD'000	KD'000
Provision for impairment of balances due from banks	25,829	6,000
Provision for impairment of Islamic financing to customers	13,941	14,103
(Release) / provision for impairment of non-cash facilities	(259)	347
	<u>39,511</u>	<u>20,450</u>

Movements in the provision for impairment of finance facilities are as follows:

	Specific	General	Total
	KD'000	KD'000	KD'000
Balance at 1 January 2008	-	4,962	4,962
Provided during the year 2008	7,216	13,234	20,450
Balance at 31 December 2008	7,216	18,196	25,412
Provided during the year 2009	35,906	3,605	39,511
Transfer from general to specific during the year	11,000	(11,000)	-
Balance at 31 December 2009	<u>54,122</u>	<u>10,801</u>	<u>64,923</u>

At 31 December 2009, non-performing finance facilities amounted to KD 17,174 thousand, net of provision amounted to KD 54,122 thousand (31 December 2008: KD 6,166 thousand, net of provision amounted to KD 7,216 thousand).

As of 31 December 2008, provision for impairment included an additional general provision amounting to KD 11,000 thousand. During the first quarter of 2009, KD 11,000 thousand has been reclassified from general to specific provision category.

The analysis of specific and general provision stated above is based on CBK requirements. In accordance with the CBK guidelines, a general provision of 1% has been provided on all cash facilities and 0.5% for the non-cash facilities not subject to specific provision, net of certain collaterals.

## 8. DISTRIBUTION TO DEPOSITORS

	2009	2008
	KD'000	KD'000
Investment deposits	10,841	14,142
Saving accounts	434	1,709
	<u>11,275</u>	<u>15,851</u>

## 9. (LOSS) / EARNINGS PER SHARE

There are no potential dilutive ordinary shares. The information necessary to calculate basic (loss) / earnings per share based on weighted average number of shares outstanding during the year is as follows:

	2009	2008
Net (loss) / profit for the year attributable to the equity holders of the Bank (KD'000)	<u>(51,695)</u>	<u>1,846</u>
Weighted average number of shares outstanding during the year (thousands of shares)	1,165,312	1,165,312
(Loss) / earnings per share attributable to the equity holders of the Bank (fils)	<u>(44.36)</u>	<u>1.58</u>

## 10. CASH AND CASH EQUIVALENTS

	2009	2008
	KD'000	KD'000
Cash on hand	5,800	6,128
Balances with CBK	-	159
Balances with banks – current accounts	<u>2,339</u>	<u>862</u>
Cash on hand and balances with banks	8,139	7,149
Short term funds	<u>43,469</u>	<u>60,847</u>
	<u>51,608</u>	<u>67,996</u>

The fair values of cash and cash equivalents do not differ from their respective book values.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2009

**11. DUE FROM BANKS**

	2009	2008
	KD'000	KD'000
Balance	202,557	147,595
Less: deferred profit	(132)	(275)
	202,425	147,320
Less: provision for impairment	(31,829)	(6,000)
	<u>170,596</u>	<u>141,320</u>

Murabaha and other Islamic financing facilities with banks (Islamic and conventional) are utilized in the purchase and sale of commodities, as trading is conducted by those banks on behalf of the Group. The discretion of the banks over buying and selling is limited by the terms of the agreements between the Group and the banks.

The distribution of balances due from banks is as follows:

	2009	2008
	KD'000	KD'000
<b>Geographic region</b>		
Kuwait and The Middle East	192,228	121,912
Western Europe	7,461	25,683
Other	2,868	-
Less: deferred profit	(132)	(275)
	202,425	147,320
Less: provision for impairment	(31,829)	(6,000)
	<u>170,596</u>	<u>141,320</u>

Provision for impairment is calculated based on CBK instructions on the outstanding balance net of the deferred profits (if any) as follows:

	2009	2008
	KD'000	KD'000
Balance at beginning of the year	6,000	-
Provided during the year	25,829	6,000
Balance at end of the year	<u>31,829</u>	<u>6,000</u>

The fair values of due from banks do not differ significantly from their respective book values.

## 12. ISLAMIC FINANCING TO CUSTOMERS

Islamic financing to customers principally comprise Murabaha and Wakala balances and are stated net of provision for impairment. The distribution of balances of Islamic financing to customers is as follows:

	2009 KD'000	2008 KD'000
<b>Industry sector</b>		
Financial institutions	255,116	225,031
Construction and real estate	172,244	172,660
Trading and manufacturing	60,956	35,080
Other	148,709	70,748
Less: deferred profit	(28,219)	(9,781)
	608,806	493,738
Less: provision for impairment	(32,248)	(18,307)
	<u>576,558</u>	<u>475,431</u>
	2009 KD'000	2008 KD'000
<b>Geographic region</b>		
Kuwait and The Middle East	606,947	492,329
Western Europe	4,499	7,465
Other	25,579	3,725
Less: deferred profit	(28,219)	(9,781)
	608,806	493,738
Less: provision for impairment	(32,248)	(18,307)
	<u>576,558</u>	<u>475,431</u>

Provision for impairment is calculated based on Central Bank of Kuwait instructions on the outstanding balance net of deferred profits (if any) as follows:

	2009 KD'000	2008 KD'000
Balance at beginning of the year	18,307	4,204
Provided during the year	13,941	14,103
Balance at end of the year	<u>32,248</u>	<u>18,307</u>
Financial institutions	10,680	2,753
Other	21,568	15,554
	<u>32,248</u>	<u>18,307</u>

Whenever necessary, balances of Islamic financing to customers are secured by acceptable forms of collateral to mitigate the related credit risks. Balances due from financial institutions comprise mainly transactions with acceptable credit quality institutions. The fair values of Islamic financing to customers do not differ significantly from their respective book values.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2009

**13. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS**

	2009	2008
	KD'000	KD'000
Investment in unquoted securities	37,650	34,976
Investment in unquoted funds	3,475	5,571
Investment in quoted securities	363	3,550
	<u>41,488</u>	<u>44,097</u>

Financial assets at fair value through profit or loss are denominated in the following currencies:

	2009	2008
	KD'000	KD'000
KD	15,769	18,725
GBP	20,920	18,976
US Dollar	3,830	4,391
Other	969	2,005
	<u>41,488</u>	<u>44,097</u>

**14. AVAILABLE FOR SALE INVESTMENTS**

	2009	2008
	KD'000	KD'000
Investment in Sukuk	46,451	38,122
Investment in unquoted funds	10,585	9,688
Investment in unquoted securities	8,769	8,444
Investment in quoted securities	427	1,927
	<u>66,232</u>	<u>58,181</u>

Pursuant to the amendments to IAS 39 and the related amendments to IFRS 7 regarding reclassification of certain financial assets, the Group reclassified certain trading assets to available for sale investment securities during 2008. No reclassifications have been made during 2009 (KD 5,332 thousand during the year ended 31 December 2008). Had these financial assets not been reclassified, the Group would have recognized a fair value loss of KD 2,175 thousand in the consolidated statement of income which was recognized in other comprehensive income for the year ended 31 December 2008. During 2009 the Group has recognized an impairment loss of KD 2,132 thousand in the consolidated statement of income relating to those reclassified financial assets.

	2009	2008
	KD'000	KD'000
<b>Geographic region</b>		
Kuwait and The Middle East	63,077	57,905
Others	3,155	276
	<u>66,232</u>	<u>58,181</u>

Available for sale investment are denominated in the following currencies:

	2009	2008
	KD'000	KD'000
US Dollar	49,882	41,086
KD	14,976	15,150
Euro	1,374	1,945
	<u>66,232</u>	<u>58,181</u>



## 15. SUBSIDIARIES

During 2008, Boubyan Capital Investment Company K.S.C. (closed) ("BCICO"), in collaboration with its parent, Boubyan Bank, established Al-Seera Real Estate Company W.L.L. and Boubyan Industrial General Trading Company W.L.L. with an ownership interest in each of 91% for BCICO and 9% for Boubyan Bank. In April 2009, BCICO and the Bank have liquidated Al-Seera Real Estate Company resulting in KD 14 thousand loss borne by the Bank.

Name of subsidiary	Country of incorporation	2009 proportion of ownership interest and voting power %	2008 proportion of ownership interest and voting power %	Principal activity
Boubyan Takaful Insurance Co. KSC (Closed)	Kuwait	56.78	56.78	Takaful insurance
Boubyan Capital Investment Company KSC (Closed)	Kuwait	100.00	100.00	Islamic investments
Al-Seera Real Estate Company W.L.L.	Kuwait	-	100.00	Real estate
Boubyan Industrial General Trading Company W.L.L.	Kuwait	100.00	100.00	General trading

## 16. INVESTMENTS IN ASSOCIATES

The investments in associates comprise the following:

Name of subsidiary	Country of incorporation	2009 proportion of ownership interest and voting power %	2008 proportion of ownership interest and voting power %	Principal activity
Bank Syariah Muamalat Indonesia Tbk	Indonesia	21.28	21.28	Islamic commercial banking
Ijarah Indonesia Finance Company	Indonesia	33.30	33.30	Islamic financing services

Bank Syariah Muamalat Indonesia Tbk (Bank Muamalat) was established in 1991 and commenced operations on May 1992. The establishment of Bank Muamalat was initiated by the Indonesian Council of Ulama (MUI), which was supported by a group of entrepreneurs.

Ijarah Indonesia Finance Company has been granted the license during 2007 from the relevant authorities in Indonesia to render financing services. The Group's investment in Ijarah Indonesia Finance Company amounted to KD 1,220 thousand as at 31 December 2009 (31 December 2008: KD 965 thousand).

The movement in the investments in associates balances is as follows:

	2009 KD'000	2008 KD'000
Balance at the beginning of the year	5,914	25,306
Premium from associate	-	1,659
Transfer to financial assets at FVTPL	-	(20,057)
Share of results of associates	518	1,130
Dividends received	(500)	(451)
Foreign currency translation adjustments	1,454	(1,673)
	<u>7,386</u>	<u>5,914</u>

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**16. INVESTMENTS IN ASSOCIATES (CONTINUED)**

The Group's share of results of associates, Bank Syariah Muamalat Indonesia TBK and Ijarah Indonesia Finance Company, is recognised based on the associates' management accounts as at 31 December 2009.

Summarized financial information in respect of the Group's associates is set out below:

	2009	2008
	KD'000	KD'000
Total assets	481,022	275,946
Total liabilities	(448,389)	(249,796)
Net assets	32,633	26,150
Group's share of net assets	7,386	5,914
	2009	2008
	KD'000	KD'000
Total revenue	29,269	16,429
Total profit	2,395	5,043
Group's share of results	518	1,130

**17. INVESTMENT PROPERTIES**

The movement in the investment properties is as follows:

	2009	2008
	KD'000	KD'000
Balance at the beginning of the year	29,962	18,960
Purchases during the year	6,504	15,773
Sales during the year	(158)	(360)
Unrealized loss from change in fair value of investment properties	(2,646)	(1,715)
Foreign currency translation adjustments	2,252	(2,696)
	35,914	29,962

Investment properties comprise a number of commercial properties that are managed by third parties in Europe, the United States and the Middle East.

Investment properties include properties with a carrying value of KD 26,291 thousand as at 31 December 2009 (31 December 2008: KD 19,478 thousand), which were acquired through a number of special purpose entities.

## 18. OTHER ASSETS

	2009	2008
	KD'000	KD'000
Accrued income	2,441	1,845
Prepayments	1,325	1,855
Acceptance letters of credit	1,652	3,486
Software	1,315	1,317
Other	1,092	1,416
	<u>7,825</u>	<u>9,919</u>

## 19. DUE TO BANKS

	2009	2008
	KD'000	KD'000
Investment accounts	132,352	102,645
Non-investment accounts	24,429	15,486
	<u>156,781</u>	<u>118,131</u>

The fair values of balances due to banks do not differ significantly from their respective book values.

## 20. DEPOSITORS' ACCOUNTS

	2009	2008
	KD'000	KD'000
Investment accounts	649,960	510,453
Non-investment accounts	58,997	59,183
	<u>708,957</u>	<u>569,636</u>

The fair values of the depositors' accounts do not differ significantly from their respective book values.

## 21. OTHER LIABILITIES

	2009	2008
	KD'000	KD'000
Creditors and accruals	1,920	1,042
Accrued staff benefits	2,366	3,752
Clearing accounts	1,697	4,692
General provision on non-cash facilities	846	1,105
Margin accounts	500	572
Due to KFAS, NLST and Zakat	-	90
Other	2,606	3,900
	<u>9,935</u>	<u>15,153</u>

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**22. SHARE CAPITAL**

	2009		2008	
	Shares	KD'000	Shares	KD'000
Authorized ordinary shares of par value 100 fils	1,166,000,000	116,600	1,166,000,000	116,600
Fraction shares not issued	(687,556)	(69)	(687,556)	(69)
Shares issued and fully paid	<u>1,165,312,444</u>	<u>116,531</u>	<u>1,165,312,444</u>	<u>116,531</u>

**23. SHARE PREMIUM**

The share premium is not distributable except under specific circumstances as provided by the Kuwait Commercial Companies Law.

**24. STATUTORY RESERVE**

As required by the Commercial Companies Law and the Bank's Articles of Association, 10% of profit for the year is transferred to statutory reserve. The Bank may resolve to discontinue such annual transfers when the reserve equals 50% of the capital. This reserve is not available for distribution except in cases stipulated by Law and the Bank's Articles of Association.

**25. VOLUNTARY RESERVE**

As required by the Bank's Articles of Association, 10% of profit for the year is transferred to the voluntary reserve. Such annual transfers may be discontinued by a resolution of the shareholders' General Assembly upon a recommendation by the Board of Directors.

**26. OPERATING LEASES**

The Group has entered into several lease arrangements, mainly for renting buildings, offices and equipment. The total future minimum lease payments under the operating leases for each of the following periods is:

	2009	2008
	KD'000	KD'000
Not later than one year	2,120	2,499
After one year and not later than five years	<u>5,440</u>	<u>5,288</u>
	<u>7,560</u>	<u>7,787</u>

Such lease agreements are subject to automatic renewal unless one of the parties to that agreement notifies the other, with no purchase options or any escalation clauses.

## 27. RELATED PARTY TRANSACTIONS

Related parties comprise the major shareholders, board of directors, entities controlled by them or under their joint control, associates, key management personnel and their close family members. Balances with related parties arise from commercial transactions in the normal course of business on an arm's length basis and are included within the following financial statement captions:

	2009 KD'000	2008 KD'000
<b>Due from related parties:</b>		
Due from banks	60,753	12,426
Islamic financing to customers	61,870	22,204
<b>Due to related parties:</b>		
Due to banks	80,797	-
Depositors' accounts	6,046	74,139
<b>Transactions with related parties:</b>		
Letters of guarantee and letters of credit	2,299	87
Revenues	3,938	2,701
Expenses	(685)	(2,768)

The Group holds collateral against Islamic finance facilities to related parties in the form of unquoted shares. An estimate of the fair value of collateral held against Islamic finance facilities to related parties amounted to KD 24,514 thousand as at 31 December 2009 (31 December 2008: KD 8,000 thousand).

As at 31 December 2009, impairment provision on finance facilities' balances due from related parties is amounted to KD nil (31 December 2008: KD 6,000 thousand).

### Compensation of key management personnel:

Details of compensation for key management comprise the following:

	2009 KD'000	2008 KD'000
Short-term benefits	1,414	3,067
Post-employment benefits	147	138
	<u>1,561</u>	<u>3,205</u>

During the current year, the Bank did not sell available for sale investments to any of its subsidiaries (31 December 2008: sale of available for sale investments of KD 5,131 thousand).

## 28. CONTINGENCIES AND COMMITMENTS

At the reporting date there were outstanding contingencies and commitments entered in the ordinary course of business in respect of the following:

	2009 KD'000	2008 KD'000
Guarantees	40,360	35,120
Acceptances and letters of credit	13,270	12,530
Investment commitments	585	1,134
Capital commitments (projects under construction)	565	412
Credit commitments	16,159	55,172
	<u>70,939</u>	<u>104,368</u>

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## 29. SEGMENT REPORTING

Operating segments are identified on the basis of internal reports about components of the Group that are regularly reviewed by the chief operating decision maker in order to allocate resources to the segments and to assess their performance. The operating segments are divided as either business segments or geographical segments.

### a. Business Segments

For management purposes, the Bank is organized into the following four major business segments:

*Retail banking:* Principally handling the deposits of individual customers and small businesses, and providing consumer type Murabaha and Islamic covered cards facilities.

*Corporate banking:* Principally handling Murabaha and Ijarah facilities for corporate and institutional customers.

*Investment:* Principally handling direct investments, and local and international real estate investment.

*Treasury:* Principally handling local and international Murabaha and other Islamic financing, primarily with financial institutions, as well as the management of the Bank's funding operations.

### For the year ended 31 December 2009

	Retail banking	Corporate banking	Investment	Treasury	Unallocated items	Total
	KD'000	KD'000	KD'000	KD'000	KD'000	KD'000
<b>Revenues by product</b>						
Finance income	2,746	13,207	-	19,007	-	34,960
Investment income	-	-	3,697	3,628	-	7,325
Fees and commission	606	518	850	1,570	76	3,620
Share of results	-	-	518	-	-	518
Forex	-	-	-	755	-	755
Other	9	-	(29)	-	350	330
Segment revenues	3,361	13,725	5,036	24,960	426	47,508
Segment expenses	(12,089)	(874)	(9,743)	(66,213)	(10,602)	(99,521)
Segment results	(8,728)	12,851	(4,707)	(41,253)	(10,176)	(52,013)

## 29. SEGMENT REPORTING (CONTINUED)

For the year ended 31 December 2009

	Retail banking	Corporate banking	Investment	Treasury	Unallocated items	Total
	KD'000	KD'000	KD'000	KD'000	KD'000	KD'000
<b>Assets</b>						
Cash and cash equivalents	5,148	-	-	46,460	-	51,608
Due from banks	-	-	-	170,596	-	170,596
Islamic financing to customers	63,015	210,403	-	303,140	-	576,558
Financial assets at fair value through profit or loss	-	-	41,488	-	-	41,488
Available for sale investments	-	-	19,781	46,451	-	66,232
Investments in associates	-	-	7,386	-	-	7,386
Trading properties	-	-	2,862	-	-	2,862
Investment properties	-	-	35,914	-	-	35,914
Other assets	28	1,630	-	584	5,583	7,825
Property and equipment	2,237	125	82	250	1,616	4,310
<b>Total assets</b>	<b>70,428</b>	<b>212,158</b>	<b>107,513</b>	<b>567,481</b>	<b>7,199</b>	<b>964,779</b>
<b>Liabilities and Equity</b>						
Due to banks	5,451	-	-	151,330	-	156,781
Depositors' accounts	349,223	-	-	359,734	-	708,957
Other liabilities	1,310	819	812	296	6,698	9,935
Equity	(8,770)	12,358	(1,185)	(41,399)	128,102	89,106
<b>Total liabilities and equity</b>	<b>347,214</b>	<b>13,177</b>	<b>(373)</b>	<b>469,961</b>	<b>134,800</b>	<b>964,779</b>



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**29. SEGMENT REPORTING (CONTINUED)**

**For the year ended 31 December 2008**

	Retail banking	Corporate banking	Investment	Treasury	Unallocated items	Total
	KD'000	KD'000	KD'000	KD'000	KD'000	KD'000
<b>Revenues by product</b>						
Finance income	519	16,224	-	21,527	-	38,270
Investment income	-	-	13,729	5,299	-	19,028
Fees and commission	310	41	843	2,656	987	4,837
Share of results	-	-	1,130	-	-	1,130
Forex	-	-	-	131	-	131
Other	-	-	-	-	15	15
Segment revenues	829	16,265	15,702	29,613	1,002	63,411
Segment expenses	(9,567)	(5,974)	(4,779)	(32,208)	(8,951)	(61,479)
Segment results	(8,738)	10,291	10,923	(2,595)	(7,949)	1,932

## 29. SEGMENT REPORTING (CONTINUED)

### For the year ended 31 December 2008

	Retail banking	Corporate banking	Investment	Treasury	Unallocated items	Total
	KD'000	KD'000	KD'000	KD'000	KD'000	KD'000
<b>Assets</b>						
Cash and cash equivalents	8,285	-	-	59,711	-	67,996
Due from banks	-	-	-	141,320	-	141,320
Islamic financing to customers	11,612	200,430	-	263,389	-	475,431
Financial assets at fair value through profit or loss	-	-	44,097	-	-	44,097
Available for sale investments	-	-	20,059	38,122	-	58,181
Investments in associates	-	-	5,914	-	-	5,914
Trading properties	-	-	2,754	-	-	2,754
Investment properties	-	-	29,962	-	-	29,962
Other assets	507	1,930	929	3,601	2,952	9,919
Property and equipment	2,085	100	77	193	2,432	4,887
<b>Total assets</b>	<b>22,489</b>	<b>202,460</b>	<b>103,792</b>	<b>506,336</b>	<b>5,384</b>	<b>840,461</b>
<b>Liabilities and Equity</b>						
Due to banks	41,260	-	-	76,871	-	118,131
Depositors' accounts	258,088	-	-	311,548	-	569,636
Other liabilities	611	1,060	195	276	13,011	15,153
Equity	(7,574)	13,010	(1,033)	17,467	115,671	137,541
<b>Total liabilities and equity</b>	<b>292,385</b>	<b>14,070</b>	<b>(838)</b>	<b>406,162</b>	<b>128,682</b>	<b>840,461</b>

Additions to non-current assets other than financial instruments as at 31 December 2009 amounted to KD 44,675 thousand (31 December 2008: KD 10,851 thousand) and are distributed on the Groups' business segments as follows:

	Retail banking	Corporate banking	Investment	Treasury	Unallocated items	Total
	KD'000	KD'000	KD'000	KD'000	KD'000	KD'000
<b>31 December 2009</b>	<b>47,633</b>	<b>(4,309)</b>	<b>5,932</b>	<b>(1,061)</b>	<b>(3,520)</b>	<b>44,675</b>
<b>31 December 2008</b>	<b>11,856</b>	<b>(5,327)</b>	<b>10,942</b>	<b>(6,989)</b>	<b>369</b>	<b>10,851</b>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2009

**29. SEGMENT REPORTING (CONTINUED)**

*b. Geographical segment*

The Bank operates in various geographical sectors. The geographical analysis is as follows:

**For the year ended 31 December 2009**

	Kuwait & the Middle East	North America	Western Europe	Other	Total
	KD'000	KD'000	KD'000	KD'000	KD'000
Assets	887,337	4,927	59,425	13,090	964,779
Non-current assets (excluding financial instruments)	72,746	1,632	28,781	1,077	104,236
Liabilities and equity	962,010	-	2,769	-	964,779
Contingencies and commitments	55,750	-	-	15,189	70,939
Segment income	44,230	147	1,726	1,405	47,508
Segment (loss) /profit	(44,737)	147	(3,847)	(3,576)	(52,013)

**For the year ended 31 December 2008**

	Kuwait & the Middle East	North America	Western Europe	Other	Total
	KD'000	KD'000	KD'000	KD'000	KD'000
Assets	743,549	2,048	78,803	16,061	840,461
Non-current assets (excluding financial instruments)	36,183	155	22,138	1,084	59,560
Liabilities and equity	820,178	-	13,131	7,152	840,461
Contingencies and commitments	104,333	19	-	16	104,368
Segment income	50,614	157	9,178	3,462	63,411
Segment (loss) /profit	(843)	(422)	2,514	773	2,022

## 29. SEGMENT REPORTING (CONTINUED)

### Concentration of assets and liabilities

Concentrations arise when a number of counterparties are engaged in similar business activities or activities in the same geographic region or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations indicate the relative sensitivity of the Group's performance to developments affecting a particular industry or geographic location.

The distribution of assets by industry sector was as follows:

	2009	2008
	KD'000	KD'000
Trading and manufacturing	60,185	29,687
Banks and financial institutions	535,773	517,782
Construction and real estate	244,769	218,271
Other	124,052	74,721
	<u>964,779</u>	<u>840,461</u>

The distribution of liabilities by industry sector was as follows:

	2009	2008
	KD'000	KD'000
Trading and manufacturing	951	24,799
Banks and financial institutions	324,296	346,405
Construction and real estate	61,914	26,596
Other	487,934	305,120
	<u>875,095</u>	<u>702,920</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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### 30. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

The Group's activities expose it to a variety of financial risks and those activities involve the analysis, evaluation, acceptance and management of some degree of risk or combination of risks. Taking risks is core to the financial business, and the operational risks are an inevitable consequence of being in business. The Group's aim is therefore to achieve an appropriate balance between risk and return and minimise potential adverse effects on the Group's financial performance.

The Group's risk management policies are designed to identify and analyse these risks, to set appropriate risk limits and controls, and to monitor the risks and adherence to limits. The Group regularly reviews the risk management policies to reflect changes in markets, products and emerging best practice.

In the normal course of business, the Group uses primary financial instruments such as cash and short term funds, investments, bank borrowings, receivables and payables and as a result, is exposed to the risks indicated below. The Group currently does not use derivative financial instruments to manage its exposure to these risks.

#### Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation causing the other party to incur a financial loss. To limit this risk, the Group deals with recognized customers, including corporates, financial institutions and high net worth individuals and has policies and procedures in place to limit the amount of credit exposure to any single and related counter party. These policies include the non-concentration of credit risk. The Group minimizes other concentrations of credit risk by undertaking transactions with a large number of customers. All policies relating to credit are reviewed and approved by the Board of Directors.

#### *Maximum exposure to credit risk without taking account of any collateral and other credit enhancements*

The table below shows the maximum exposure to credit risk for the components of the statement of financial position. The maximum exposure is shown gross, before the effect of mitigation through the use of collateral agreements.

		Gross maximum exposure 2009	Gross maximum exposure 2008
	Notes	KD'000	KD'000
Cash and cash equivalents (excluding cash on hand)	10	45,808	61,868
Due from banks	11	170,596	141,320
Islamic financing to customers	12	576,558	475,431
Financial assets at fair value through profit or loss	13	41,488	44,097
Available for sale investments	14	66,232	58,181
Other assets (excluding software)	18	6,509	8,602
		907,191	789,499
Contingent liabilities		53,630	47,650
Commitments		17,309	56,718
<b>Total credit risk exposure</b>		<b>978,130</b>	<b>893,867</b>

Where financial instruments are recorded at fair value, the amounts shown above represent the current credit risk exposure but not the maximum risk exposure that could arise in the future as a result of changes in fair values.

For more detail on the maximum exposure to credit risk for each class of financial instruments, references shall be made to the specific notes.

**30. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT (CONTINUED)****Credit risk (Continued)***Risk concentrations of the maximum exposure to credit risk*

The Group manages concentration of risk by client/counterparty, geographical region and industry sector. The maximum credit exposure to any client or counterparty as of 31 December 2009 was KD 45,740 thousand (31 December 2008: KD 28,794 thousand) before taking account of collateral or other credit enhancements, and KD 45,740 thousand (31 December 2008: KD 28,794 thousand) net of such protection.

The Group's financial assets, before taking into account any collateral held or other credit enhancements can be analysed by the following geographical regions:

	2009			2008		
	Banks	Non-banks	Total	Banks	Non-banks	Total
	KD'000	KD'000	KD'000	KD'000	KD'000	KD'000
Kuwait and The Middle East	179,196	692,292	871,488	121,505	608,184	729,689
North America	-	433	433	-	1,414	1,414
Western Europe	17,962	12,681	30,643	45,025	9,966	54,991
Other	-	4,627	4,627	-	3,405	3,405
	<u>197,158</u>	<u>710,033</u>	<u>907,191</u>	<u>166,530</u>	<u>622,969</u>	<u>789,499</u>

An industry sector analysis of the Group's financial assets, before taking into account collateral held or other credit enhancements, is as follows:

	2009			2008		
	Banks	Non-banks	Total	Banks	Non-banks	Total
	KD'000	KD'000	KD'000	KD'000	KD'000	KD'000
Trading and manufacturing	-	61,837	61,837	-	30,047	30,047
Banks and financial institutions	197,158	325,554	522,712	166,530	309,485	476,015
Construction and real estate	-	207,737	207,737	-	209,380	209,380
Other	-	114,905	114,905	-	74,057	74,057
	<u>197,158</u>	<u>710,033</u>	<u>907,191</u>	<u>166,530</u>	<u>622,969</u>	<u>789,499</u>

### 30. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT (CONTINUED)

#### Collateral and other credit enhancements

The amount and type of collateral required depends on an assessment of the credit risk of the counterparty. Guidelines are implemented regarding the acceptability of types of collateral and valuation parameters.

The main types of collateral obtained are as follows:

- Cash collaterals
- Bank Guarantees
- Income generating and non-income generating real estate
- Shares and other Islamic financial instruments

The Group also may obtain guarantees from parent companies for financing provided to their subsidiaries. Management monitors the market value of collateral and requests additional collateral if required in accordance with the underlying agreement. It is the Group's policy to dispose of repossessed properties in an orderly fashion. The proceeds are used to reduce or repay the outstanding claim. In general, the Group does not occupy repossessed properties for business use.



**30. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT (CONTINUED)****Credit risk (Continued)****Collateral and other credit enhancements (continued)***Credit quality per class of financial assets*

The credit quality of financial assets is managed by the Group. The table below shows the credit quality by class of asset for statement of financial position lines.

**31 December 2009**

	<u>Neither past due nor impaired</u>		<u>Past due or</u>	<u>Total</u>
	<u>Banks</u>	<u>Non-banks</u>	<u>impaired</u>	
	<u>KD'000</u>	<u>KD'000</u>	<u>KD'000</u>	<u>KD'000</u>
Cash and cash equivalents (excluding cash on hand)	2,339	43,469	-	45,808
Due from banks	163,709	-	6,887	170,596
Islamic financing to customers	-	567,778	8,780	576,558
Financial assets at fair value through profit or loss	24,098	17,390	-	41,488
Available for sale investments	-	65,805	427	66,232
Other assets (excluding software)	-	6,509	-	6,509
	<u>190,146</u>	<u>700,951</u>	<u>16,094</u>	<u>907,191</u>

**31 December 2008**

	<u>Neither past due nor impaired</u>		<u>Past due or</u>	<u>Total</u>
	<u>Banks</u>	<u>Non-banks</u>	<u>impaired</u>	
	<u>KD'000</u>	<u>KD'000</u>	<u>KD'000</u>	<u>KD'000</u>
Cash and cash equivalents (excluding cash on hand)	1,021	60,847	-	61,868
Due from banks	135,320	-	6,000	141,320
Islamic financing to customers	-	475,265	166	475,431
Financial assets at fair value through profit or loss	22,851	21,246	-	44,097
Available for sale investments	1,340	56,841	-	58,181
Other assets (excluding software)	-	8,602	-	8,602
	<u>160,532</u>	<u>622,801</u>	<u>6,166</u>	<u>789,499</u>

### 30. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT (CONTINUED)

#### Credit risk (Continued)

##### Collateral and other credit enhancements (continued)

At 31 December 2009 management estimates the fair value of collaterals held against individually impaired Islamic finance facilities to reasonably approximate KD 8,010 thousand (31 December 2008: KD 4,210).

##### *Finance facilities with renegotiated terms*

Finance facilities with renegotiated terms are facilities that have been restructured due to deterioration in the counter party's financial position and where the Group has made concessions that it would not otherwise consider. Once the facility is restructured it remains in this category independent of satisfactory performance after restructuring or following restructuring, a previously over due customer account is reset to a normal status and managed together with other similar accounts. Restructuring activities include extended payment arrangements, approved external management plans, modification and deferral of payments.

During 2009, the Group has renegotiated the terms of certain balances Islamic financing to customers with a total of KD 26,470 thousand. Had these balances not been renegotiated, such balances would have been past due or impaired. As at 31 December 2009, the restructuring discussions with the relevant counterparties were not finalized. The ultimate outcome of the renegotiations can not presently be determined and, accordingly, no provision has been made in the consolidated financial statements for any effects on the Group that may result (2008: no instances).

#### Market risk

Market risk is the risk that the value of an asset will fluctuate as a result of changes in market prices such as foreign currency and equity price risks.

Market risk is managed on the basis of pre-determined asset allocations across various asset categories, a continuous appraisal of market conditions and trends, and management's estimate of long and short term changes in fair value.

The Group is not exposed to any risk in terms of the re-pricing of its liabilities since, in accordance with Islamic Sharia'a, the Group does not provide a guaranteed contractual rate of return to its depositors.

#### *Foreign currency risk*

Foreign currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign currency exchange rates.

The Group is exposed to foreign currency risk on transactions that are denominated in a currency other than the Kuwaiti Dinar. The Group ensures that the net exposure is kept to an acceptable level by dealing in currencies that do not fluctuate significantly against the Kuwaiti Dinar.

The table below indicates the foreign currencies to which the Group had significant exposure as at 31 December. The analysis calculates the effect of a 5 percent increase in foreign currency rates against Kuwaiti Dinar, with all other variables held constant, on the reported results and equity. A negative amount in the table reflects a potential net reduction in reported results or equity, while a positive amount reflects a net potential increase.

### 30. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT (CONTINUED)

#### Market risk (Continued)

	2009		2008	
	Effect on reported results	Effect on equity	Effect on reported results	Effect on equity
	KD'000	KD'000	KD'000	KD'000
US Dollar	(673)	(591)	(282)	(37)
Sterling Pound	(120)	(76)	16	16
Euro	239	239	119	119
Indonesian Rupiah	308	369	21	317

A 5 percent decrease of the above currencies against the Kuwaiti Dinar would have had equal, but opposite, effect to the amounts shown above, on the basis that all other variables remain constant.

#### Equity price risk

Equity price risk arises from the change in fair values of equity investments. The Group manages this risk through diversification of investments in terms of geographical distribution and industry concentration.

For such investments classified as available for sale, a five percent increase in stock prices as at 31 December 2009 would have increased equity by KD 460 thousand (31 December 2008: an increase of KD 519 thousand). For such investments classified as at fair value through profit or loss, the impact on profit or loss would have been an increase of KD 1,901 thousand (31 December 2008: an increase of KD 1,926 thousand). An equal change in the opposite direction would have had equal, but opposite effect to the amounts shown above, on the basis that all other variables remain constant.

#### Operational risk

Operational risk is the risk of loss arising from systems failure, human error, fraud or external events. When controls fail to perform, operational risk can cause damage to reputation, have legal or regulatory implications, or lead to financial loss.

The Group has a set of policies and procedures, which are applied to identify, assess and supervise operational risk in addition to other types of risks relating to the banking and financial activities of the Group. Operational risk is managed to ensure compliance with policies and procedures and monitors operational risk as part of overall risk management activities.

The operational risk of the Group is managed in line with the CBK instructions concerning the general guidelines for internal controls and best practice for managing and supervising operational risks in banks.

#### Liquidity risk

Liquidity risk is the risk that the Group will be unable to meet its financial obligations. Liquidity risk can be caused by market disruptions or credit downgrades which may cause certain sources of funding to dry up immediately. To guard against this risk, management have diversified funding sources and assets are managed with liquidity in mind, maintaining a healthy balance of cash, cash equivalents and readily marketable securities. Further, the Group periodically assesses the financial viability of customers.

The Group has established an Asset and Liabilities Management committee to manage assets and liabilities of the Group comprehensively and strategically. The committee meets regularly to determine and review policies for managing liquidity risk, as well as to set risk limits.

The following table summarizes the maturity profile of the Group's assets and liabilities. The contractual maturities of assets and liabilities have been determined on the basis of the remaining period at the statement of financial position date to the contractual maturity date and do not take into account the effective maturities as indicated by the availability of liquid funds. The maturity profile is monitored by management to ensure that adequate liquidity is maintained. The maturity profile of the assets and liabilities at year end is based on contractual repayment arrangements.

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**30. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT (CONTINUED)**

**Liquidity risk**

The maturity profile of the assets and liabilities is as follows:

**31 December 2009**

	Up to three months	3 to 6 months	6 to 12 months	Over 1 year	Total
	KD'000	KD'000	KD'000	KD'000	KD'000
<b>Assets</b>					
Cash and cash equivalents	51,608	-	-	-	51,608
Due from banks	164,916	5,680	-	-	170,596
Islamic financing to customers	317,101	62,291	133,484	63,682	576,558
Financial assets at fair value through profit or loss	363	-	-	41,125	41,488
Available for sale investments	46,878	-	-	19,354	66,232
Investments in associates	-	-	-	7,386	7,386
Trading properties	-	-	2,862	-	2,862
Investment properties	-	-	-	35,914	35,914
Other assets	4,391	2,772	331	331	7,825
Property and equipment	-	-	-	4,310	4,310
<b>Total assets</b>	<b>585,257</b>	<b>70,743</b>	<b>136,677</b>	<b>172,102</b>	<b>964,779</b>
<b>Liabilities and Equity</b>					
Due to banks	122,041	2,769	26,284	5,687	156,781
Depositors' accounts	480,425	143,488	74,453	10,591	708,957
Other liabilities	9,935	-	-	-	9,935
Equity	-	-	-	89,106	89,106
<b>Total liabilities and equity</b>	<b>612,401</b>	<b>146,257</b>	<b>100,737</b>	<b>105,384</b>	<b>964,779</b>

### 30. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT (CONTINUED)

#### Liquidity risk (Continued)

##### 31 December 2008

	Up to three months	3 to 6 months	6 to 12 months	Over 1 year	Total
	KD'000	KD'000	KD'000	KD'000	KD'000
<b>Assets</b>					
Cash and cash equivalents	67,996	-	-	-	67,996
Due from banks	138,556	2,764	-	-	141,320
Islamic financing to customers	325,883	64,123	64,364	21,061	475,431
Financial assets at fair value through profit or loss	-	-	-	44,097	44,097
Available for sale investments	38,122	-	-	20,059	58,181
Investments in associates	-	-	-	5,914	5,914
Trading properties	-	-	2,754	-	2,754
Investment properties	-	-	-	29,962	29,962
Other assets	6,269	-	-	3,650	9,919
Property and equipment	-	-	-	4,887	4,887
<b>Total assets</b>	<b>576,826</b>	<b>66,887</b>	<b>67,118</b>	<b>129,630</b>	<b>840,461</b>
<b>Liabilities and Equity</b>					
Due to banks	118,131	-	-	-	118,131
Depositors' accounts	478,366	71,445	17,979	1,846	569,636
Other liabilities	12,683	939	-	1,531	15,153
Equity	-	-	-	137,541	137,541
<b>Total liabilities and equity</b>	<b>609,180</b>	<b>72,384</b>	<b>17,979</b>	<b>140,918</b>	<b>840,461</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2009

### 30. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT (CONTINUED)

#### Liquidity risk (Continued)

#### Fair value of financial instruments

Fair value is defined as the amount at which the instrument could be exchanged in a current transaction between knowledgeable willing parties in an arm's length transaction, other than in a forced or liquidation sale. Fair values are obtained from quoted market prices, discounted cash flow models and other models as appropriate. The carrying values of financial instruments approximate their fair values at 31 December due to the relatively short-term maturity of the instruments except that it was not possible to reliably measure the fair value of certain unquoted securities.

#### Fair value hierarchy

The table below analyzes financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e. as prices or indirectly (i.e. derived from prices);
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

	Level 1	Level 2	Level 3	Total
31 December 2009	KD'000	KD'000	KD'000	KD'000
Available for sale financial assets	-	66,232	-	66,232
Financial assets at fair value through profit or loss	-	41,125	-	41,125
Financial assets held for trading	363	-	-	363
	<u>363</u>	<u>107,357</u>	<u>-</u>	<u>107,720</u>

During the year ended 31 December 2009, available for sale financial assets with a carrying amount of KD 427 thousand were transferred from level 1 to level 2 because quoted prices in the market for such securities became no longer regularly available. In order to determine the fair value of such securities, management used a valuation technique in which all significant inputs were based on observable market data. There has been no transfer from level 2 to level 1 in 2009.

### 30. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT (CONTINUED)

#### Capital management

The Group maintains an actively managed capital base to cover risks inherent in the business. The adequacy of the Group's capital is monitored using, among other measures, the rules and ratios established by the Basel Committee on Banking Supervision (BIS rules/ratios) and adopted by the Central Bank of Kuwait in supervising the Group.

During the year, the Group had complied in full with all its externally imposed capital requirements.

The primary objectives of the Group's capital management are to ensure that the Group complies with externally imposed capital requirements and that the Group maintains strong credit ratings and healthy capital ratios in order to support its business and to maximise shareholders' value.

The Group manages its capital structure and adjusts it in the light of changes in economic conditions and the risk characteristics of its activities. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividend payment to shareholders or issue capital securities. No changes were made in the objectives, policies and processes from the previous years.

The Group's regulatory capital position at 31 December was as follows:

	2009 KD'000	2008 KD'000
<b>Tier 1 capital</b>		
Share capital	116,531	116,531
Share premium	280	280
Statutory reserve	3,913	3,913
Voluntary reserve	3,591	3,591
(Accumulated losses) / retained earnings	(38,445)	13,250
Non-controlling interest	1,971	2,393
Deductions from tier 1 capital <i>(50% of investments in associates and sukuk investment)</i>	(5,814)	(972)
	<b>82,027</b>	<b>138,986</b>
<b>Tier 2 capital</b>		
Fair value reserve	569	(798)
Foreign currency translation reserve	-	(1,619)
General provision	6,945	6,751
Deductions from tier 2 capital <i>(50% of investments in associates and sukuk investment)</i>	(5,814)	(972)
	<b>1,700</b>	<b>3,362</b>
<b>Total regulatory capital</b>	<b>83,727</b>	<b>142,348</b>
Risk-weighted assets	<b>604,932</b>	<b>586,511</b>
<b>Capital ratios</b>		
Total regulatory capital expressed as a percentage of total risk-weighted assets	<b>13.84%</b>	<b>24.27%</b>
Total tier 1 capital expressed as a percentage of risk-weighted assets	<b>13.56%</b>	<b>23.70%</b>



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**31. FINANCIAL ASSETS AND LIABILITIES**

The table below sets out the group's classification of each class of financial assets and liabilities

<b>31 December 2009</b>	Designated as at fair value	Held for trading	Loans and receivables	Available for sale	Other amortized cost	Total carrying amount
	KD'000	KD'000	KD'000	KD'000	KD'000	KD'000
Cash and cash equivalents	51,608	-	-	-	-	51,608
Due from banks	-	-	170,596	-	-	170,596
Islamic financing to customers	-	-	576,558	-	-	576,558
Financial assets at fair value through profit or loss	41,125	363	-	-	-	41,488
Available for sale investments	-	-	-	66,232	-	66,232
	<u>92,733</u>	<u>363</u>	<u>747,154</u>	<u>66,232</u>	<u>-</u>	<u>906,482</u>
Due to banks	-	-	-	-	156,781	156,781
Depositors' accounts	-	-	-	-	708,957	708,957
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>865,738</u>	<u>865,738</u>
(Expenses) / income	<u>(19,029)</u>	<u>(56)</u>	<u>34,960</u>	<u>106</u>	<u>(13,043)</u>	<u>2,938</u>
<b>31 December 2008</b>	Designated as at fair value	Held for trading	Loans and receivables	Available for sale	Other amortized cost	Total carrying amount
	KD'000	KD'000	KD'000	KD'000	KD'000	KD'000
Cash and cash equivalents	67,996	-	-	-	-	67,996
Due from banks	-	-	141,320	-	-	141,320
Islamic financing to customers	-	-	475,431	-	-	475,431
Financial assets at fair value through profit or loss	40,547	3,550	-	-	-	44,097
Available for sale investments	-	-	-	58,181	-	58,181
	<u>108,543</u>	<u>3,550</u>	<u>616,751</u>	<u>58,181</u>	<u>-</u>	<u>787,025</u>
Due to banks	-	-	-	-	118,131	118,131
Depositors' accounts	-	-	-	-	569,636	569,636
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>687,767</u>	<u>687,767</u>
Income / (expenses)	<u>14,317</u>	<u>(571)</u>	<u>38,270</u>	<u>2,051</u>	<u>(19,741)</u>	<u>34,326</u>

### 32. FIDUCIARY ASSETS

The aggregate value of assets held in a trust or fiduciary capacity by the Bank amounted to KD 43,702 thousand (31 December 2008: KD 91,893 thousand).

### 33. GENERAL ASSEMBLY

The general assembly of the shareholders held on 14 April 2009 decided not to distribute bonus shares dividends (31 December 2008: the general assembly of the shareholders held on 17 March 2008 has approved bonus share dividends at 10% of the outstanding number of shares held by the shareholders registered in the Bank's records at the general assembly date).

The Ordinary and Extraordinary General Assemblies of the bank held on 17 September and 1 October 2009 respectively have approved the Bank's authorized capital increase from KD 116,600 thousand to KD 174,900 thousand through issuance of 583,000 thousand shares. Authorized capital increase amounted to KD 58,300 thousand and 100 fils per share, in addition to share premium amounted to KD 87,450 thousand and 150 fils per share

### 34. OTHER REGULATORY MATTERS

During the year 2009, the CBK has levied penalties on the Bank amounting to KD 333 thousand (31 December 2008: KD nil), as a result of non compliance with certain instructions issued by the Central Bank of Kuwait.

### 35. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform to the current year's presentation.